

EUROPEAN NEWS

Norwegian economic crisis is worst for years, says PM

BY KEVIN DONE, NORDIC CORRESPONDENT, IN OSLO
NORWAY is in its "most serious economic crisis for many years," Mrs Gro Harlem Brundtland, the country's new Labour Prime Minister, told members of parliament yesterday.

Patrick Cockburn assesses some of the political fallout from the disaster Chernobyl tests Gorbachev openness policy

MR MIKHAIL GORBACHEV, the Soviet leader, has made no comment about the Chernobyl disaster in the 18 days since the 1,000 Mw reactor blew up but his influence has been strongly felt throughout the crisis.

THE director-general of the International Atomic Energy Agency (IAEA), Dr Hans Blix, yesterday strongly criticised the Western media's reporting of the Chernobyl nuclear power plant accident but predicted that nuclear energy would continue to advance and be made safer.

Pensions ruling backs part-time workers

BY QUENTIN POOL IN LUXEMBOURG
EXCLUSION of part-time workers from the occupational pension scheme may be contrary to the EEC's Treaty of Rome, if the rule excludes more women than men, the European Court ruled yesterday.

West Germany denies trade 'loophole' to East

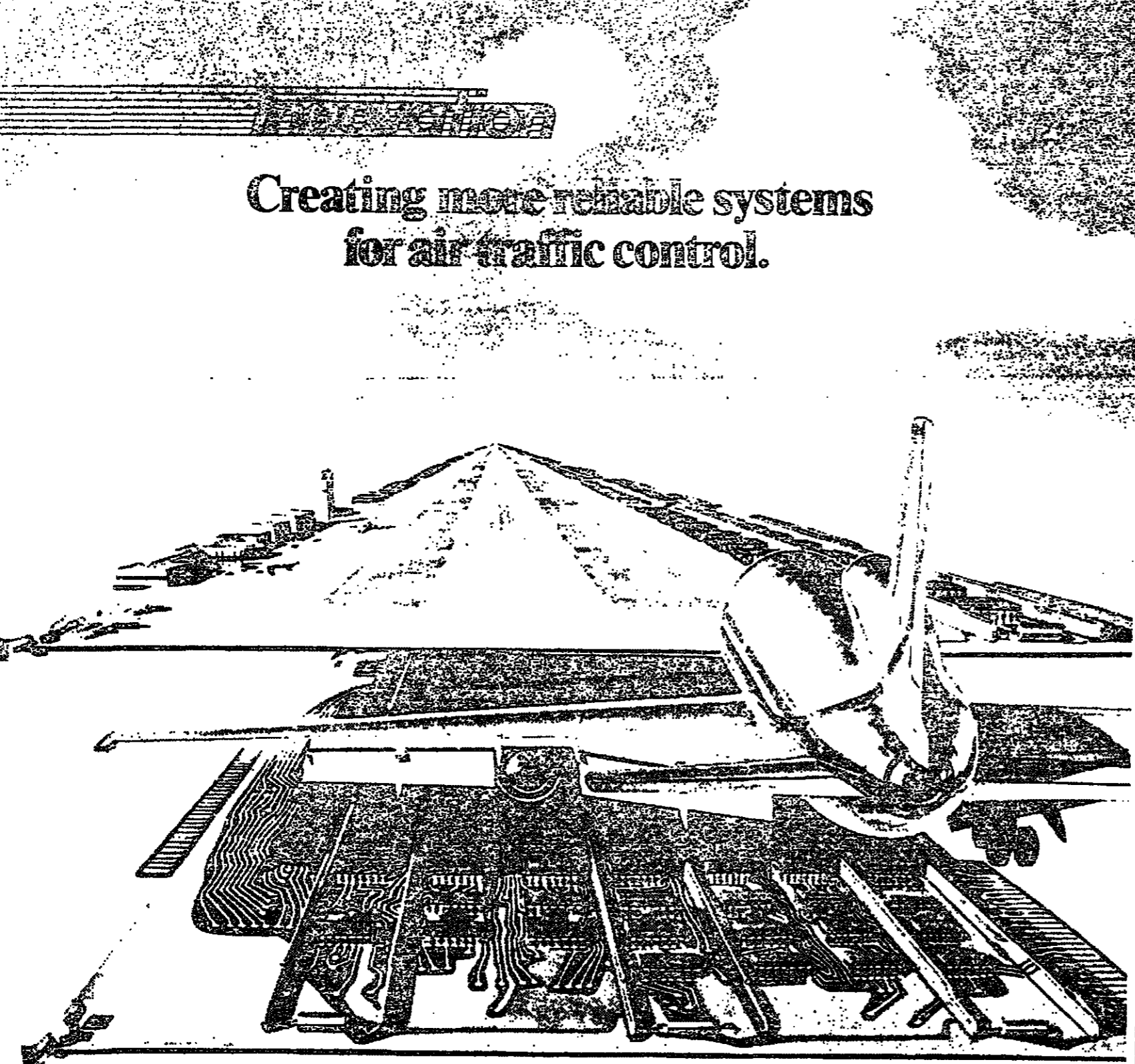
BY LESLIE COLTIT IN BERLIN
A WEST German official yesterday defended East Germany from charges in the West of being a "notorious loophole" for exporting goods from other East European countries because of its special trade agreement with West Germany.

Irish banks set to cut prime rates

BY HIGH CANNERY IN DUBLIN
IRISH banks expect to cut their prime lending rates by at least 1 per cent, and possibly more, from rates around 12.5 per cent following a fall in central bank and interbank rates this week.

Bonn to offset farm price cuts

BY PETER BRUCE IN BONN
THE BONN Government has agreed to provide West German farmers with more than DM 500m (£149m) in extra financial help to offset its failure to prevent some price cuts in the European Community's annual farm price negotiations late last month.



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OVERSEAS NEWS

PRINCE AND PRINCESS OF WALES IN TOKYO

Japanese admire royal productivity

BY CARLA RAPOPORT IN TOKYO

MANY of Tokyo's major streets were almost deserted a few weeks ago when Emperor Hirohito was driven by waving almost shyly, on the occasion of the 60th year of his reign. But last Sunday, nearly 100,000 Tokyo residents lined their streets to scream, shout and wave at the Prince and Princess of Wales.

The Japanese love their emperor, but the relationship between the Japanese people and its royal family is a platonic one. As Britain's royal couple wound up their six-day trip to Japan yesterday, it was clear that Japan wouldn't look at their own royal family in quite the same way again.

"Your princess is cheerful, she smiles at everyone. And he seems to work very hard. Our royal family often look so gloomy," said Mr Makoto Naito, a Tokyo taxi driver yesterday.

But the Japanese have taken notice of more than the royal countenance. Japan's own

The Prince of Wales last night made a direct appeal to British companies, asking them to step up their export efforts to Japan. "No British company, large or small, with competitive, well-designed and well-made products should miss out on the opportunity presented by the vast Japanese market," Prince Charles said at the end of his six day trip to Japan.

Britain has a £3bn trade

deficit with Japan and many British companies have blamed unfair barriers in a host of areas for the lack of penetration into the market. A number of British companies, however, have made their mark and their results have apparently impressed the Prince.

"Persistence and patience are required. I've met some of the British businessmen behind the success stories,"

Crown Prince and Prince Naruhito, the Crown Prince's eldest son, returned from two years in Oxford, he was reportedly keen to bring a more modern look to the Japanese Royal Family, but was blocked by the powerful chamberlains.

In the meantime, Japanese commentators are having a field day with the relative openness of the British royal couple. Newspapers are full of

praise for Charles's serious interest in industry and his support for Britain's export drive. Less responsible television commentators have been informing Japanese audiences about British royal life with about the same accuracy as some Fleet Street papers. "They are allowed to have lots of love affairs," claimed one commentator on Japanese television yesterday.

"We Japanese are really enthusiastic about Diana, but we are most impressed with the role Charles is playing," says Mr Mitsuya Goto, a general manager at Nissan, which they visited yesterday. "He even shows a sense of humour about the trade balance. We find this very refreshing."

Mr Goto, who is going up maybe we should be getting more for our money," said Mr Naito. In 1985, Japan's Imperial Family, with 22 members, cost nearly ¥30n (£12m) to maintain, while the Imperial Household Agency cost a total of ¥7.5bn.

Taiwanese airline will negotiate with China

Delhi officials see gains from hearing Bhopal case in India

BY K. K. SHARMA IN NEW DELHI

BY ROBERT KING IN TAIPEI

IN AN unprecedented move Taiwan flag carrier, China Airlines (CAL), has ordered its representatives in Hong Kong to meet with officials of China's aviation authority, CAAC, to discuss the release of a Boeing 747 cargo jet that was diverted to China earlier this month.

The aircraft's pilot, Wang Hsi-chueh, handed at Canton airport, on May 3 in an apparent defection to China. He cited "corruption, crime and traffic conditions" plus a desire to reunite with his family in China as reasons for his defection.

Two other crew members, however, refused to join Wang and despite earlier Chinese pronouncements that they would be allowed to return to Taiwan, they are still being detained in China.

Peking has insisted on direct negotiations with Taiwan, before it will release either the aircraft or the crew members. Taiwan, on the other hand, has for years maintained that under no circumstances will it negotiate for compromise with the Communist regime, which Taipei considers composed of "usurpers and bandits."

Taiwan's Nationalist Government was driven from mainland China in the wake of a civil war that ended in 1949.

Taiwan had earlier sought the aid of intermediaries such as the International Red Cross and Pacific Airways to discuss the release of the aircraft and crewmen with Peking. But the Chinese authorities, refusing to relinquish the propaganda points it stands to gain in its war of words with Taiwan, have insisted on direct talks.

In agreeing to meet with their Chinese counterparts in Hong Kong, the CAL officials are trying to create the impression that the talks are between private companies and thus does not comprise of government-to-government negotiations — something Taipei has explicitly ruled out.

Peking left Taipei a face-saving way out over the weekend when it cabled its willingness for officials of both air authorities to meet wherever Taiwan named.

INDIAN Government officials yesterday claimed that India had "substantially gained" from Monday's ruling by New York Judge Keenan that the Bhopal gas victims' claims should be tried in India rather than the US.

India was originally adamant that the claims resulting from the 1984 tragedy, in which more than 2,000 lives were lost, should be heard in the US in the hope that substantially larger damages would be awarded.

The Indian Government's official reaction to the ruling is not expected until today when a statement will be made to Parliament.

Officials at the Department of Chemicals have, meanwhile, taken cheer from Mr Keenan's order that Union Carbide must fully submit to the jurisdiction of the Indian courts.

The officials pointed out yesterday that the ruling would allow enforcement of an Indian court's judgement in the US where the assets of Union Carbide are located. This they say, will fully satisfy the claims of the victims of the Bhopal disaster in which Methyl Isocyanate gas leaked from a pesticide plant.

They explained that the real reason for the Indian Government's seeking the jurisdiction of US courts was that Union Carbide could have, in the absence of these conditions, raised the question of jurisdiction, attacked the judgement of Indian Courts and refused to make available evidence it had gathered outside India.

This would have meant a prolonged legal battle and serious delays in getting decisions on the various ways in which Union Carbide could have obstructed Indian courts. Monday's decision has obviated the need for a long battle and the officials are now hopeful of getting justice for the Bhopal victims.

Nevertheless, it is conceded that US courts may have awarded much higher damages which would have been much more speedily obtained in the US than in India.

There is no precedent in the

overworked judiciary in India is so clogged up with hundreds of thousands of cases, it could take more than 10 years to obtain a decision of an Indian court.

The Government may set up special courts to deal with the Bhopal claims case, but a decision can be obtained more speedily.

Another important point is that the Indian Government expected US courts to call for a much heavier damage to be paid by Union Carbide since they would apply standards already used in that country rather than in India where living standards are low by comparison.

It is for this reason that India last month turned down an out-of-court settlement for around \$30m arranged between Union Carbide and lawyers representing some of the Bhopal victims. This amount was considered "pathetically small". Although no figure has ever been mentioned, it is believed that the Indian Government would not agree to an out-of-court settlement of anything less than \$10m.

Pressure on the Government to reach some kind of out-of-court settlement with Union Carbide is now expected to increase. This would avoid delays involved in judicial hearings and also permit bargaining with Union Carbide.

So far, there has been no reaction by political parties and others to the ruling of Mr Keenan. This is expected after the Government's own decision is announced.

The Indian legal system has never faced a claim for damages arising out of an industrial accident. Indians are reluctant to go to court because of long delays

sub-continent for settling claims of the dimensions of Bhopal where the victims were all outside the Union Carbide plant. Hence, the provisions of the Workmen's Compensation Act will not apply in this case.

Indeed, the Indian legal system has never faced a claim for damages arising out of an industrial accident. The main reason for this is the reluctance of Indians to go to court because of long delays in getting judicial decisions.

The Law Commission has estimated that, because the

Utilities distribute oil price drop windfall

BY OUR TOKYO STAFF

JAPAN'S leading utilities companies will start to distribute to customers windfall profits earned from falling oil prices by the start of next month.

The 12 utility companies, including nine electric power companies and three gas companies, have assessed their windfall profits to date as ¥1,500bn (£6bn). The companies were working on last month's

yen-dollar rate of ¥178 and a crude oil price of \$19 a barrel. Consumer groups immediately criticised the announcement yesterday, saying that the full amount of the reduction should be passed on to consumers.

None the less, the cuts should reduce the average four-person family's energy bill by about 10 per cent. The boost for industry will be even more marked, with

the steel industry, for example, expected to receive a ¥34bn reduction in its energy bill in a year.

Government officials hailed the cut saying that it would have a large beneficial effect on smaller companies.

Meanwhile, further moves were made in Tokyo yesterday to assemble a package of emergency relief measures for those

companies most hurt by the rising yen. In an economic Cabinet ministers meeting yesterday, Prime Minister Yasuhiro Nakasone said he wants to adopt "bold measures to cope with this unusual situation."

Shipbuilding and shipping industries, it is understood, may be the first areas to receive special government relief, in the form of cheaper loans.

Syria 'fortifying positions'

BY ANDREW WHITLEY IN TEL AVIV

SYRIA is constructing new fortifications in southern Lebanon which could house long-range artillery capable of directly threatening Israeli territory, Israel has disclosed.

The belated public disclosure follows a failed attempt to secure the demolition, or at least an end to construction, of the military installations through diplomatic means. Mr Richard Murphy, the US special envoy to the Middle East, apparently carried an exchange of messages on the subject between Jerusalem and Damascus last month.

Yesterday, Prime Minister Shimon Peres said there was "absolutely no chance" of peace with Syria while President Hafez al-Assad remains in power.

He told the state radio that over the past year Israel had made a number of unsuccessful overtures to Syria through third parties to try to reach understandings either on specific topics, such as the Golan Heights or Lebanon, or else on a more comprehensive Middle East peace.

All Israel's initiatives were turned down, he said.

S. African freehold eased

BY ANTHONY ROBINSON IN JOHANNESBURG

The Commonwealth "Eminent persons group" (EPG) began its second round of exploratory talks with South African leaders yesterday as the Government tabled in Parliament legislation which will give freehold property rights to blacks.

According to Dr Andreas Van Wyk, Director General of Constitutional Planning, the Black Communities Development Amendment Bill means that "any black person who is a South African citizen or who is legally resident in the Republic will be able to buy property."

The term freehold does not appear in the bill as this concept does not exist in the Roman-Dutch common law applicable in South Africa. But the bill, in effect, opens the way for freehold rights limited to black residential areas in addition to 99-year leasehold rights introduced last year. The new bill will also "facilitate the supply of land by both the public and private sectors," Dr Van Wyk added.

It was welcomed by the Urban Foundation "as part of a package of changes long advocated by the foundation..."

Australian trade gap widens

BY EMILIA TAGAZA IN CANBERRA

THE Australian Government's hopes for an improved external account during the second half of 1985-86 was dashed by yesterday's official announcement that the current account deficit last April was A\$1.47bn (£710m) up A\$434m on the previous month.

For the ten months to end April 1986, the shortfall reached A\$12.1bn, an increase of A\$3.3bn on the same period last year.

Bankers and economists are now projecting the deficit for the whole of 1985-86 to reach A\$13.5bn, A\$5bn more than the

Government's original expectation.

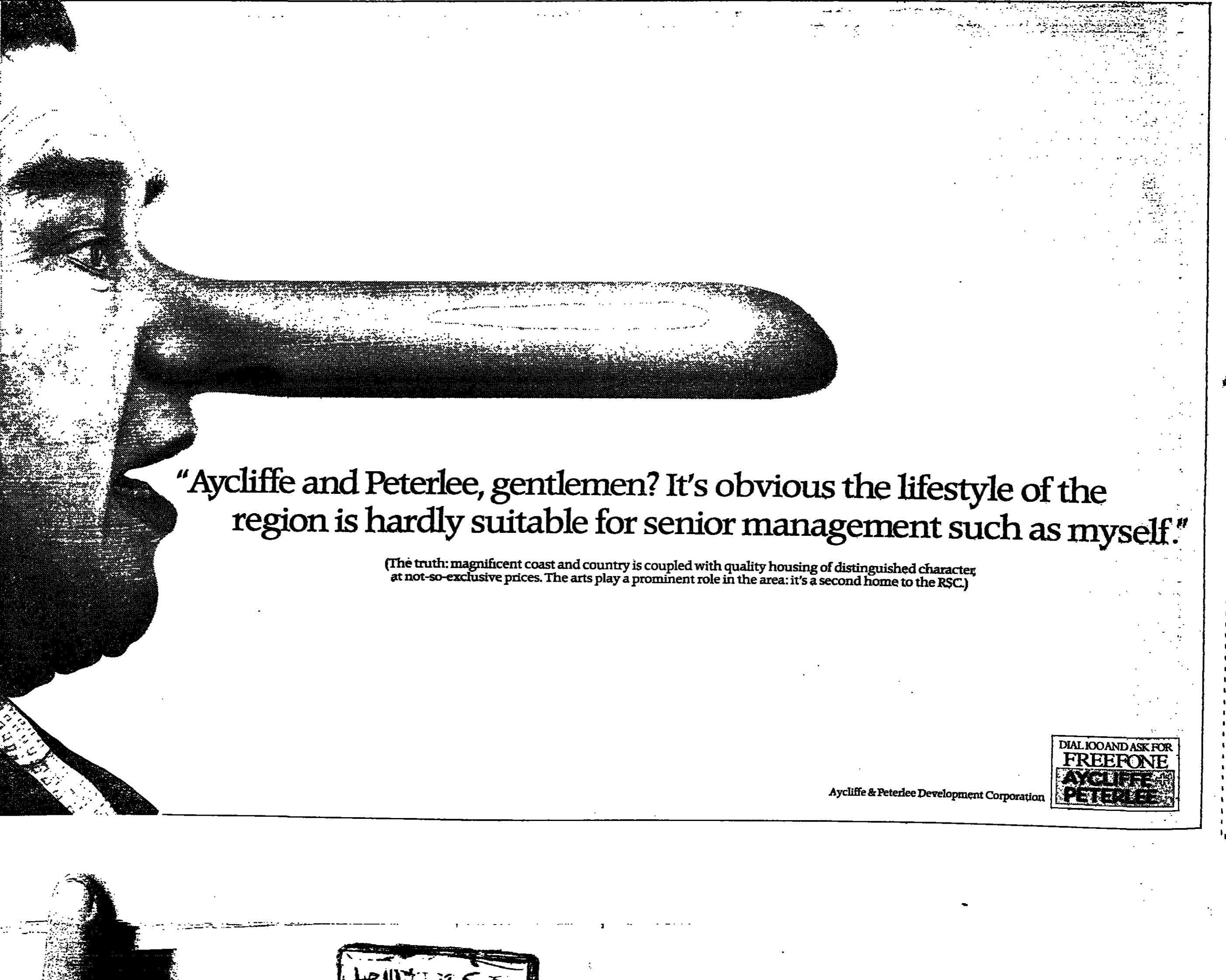
The deterioration in the April account was mainly because of the sharp rise in trade deficit to A\$509m, the highest level since October last year. Given that bulk of import payments in March were for purchases of Qantas aircraft, the rise in April imports was dramatic indeed.

The April external account will support forecasts that Australia's real growth this year will lag significantly behind the world average. This would be paradoxical since in

the last two years Australia's economy was one of the fastest-growing OECD economies.

The National Institute for Economic and Industrial Research and the Australian Chamber of Manufacturers this week jointly said, the Government also be expected to continue with austere policies, which will lead to a slump in overall growth in gross domestic product to 1.8 per cent this year, compared with 4.5 per cent last year.

The forecast is in line with recent indicators such as total housing starts



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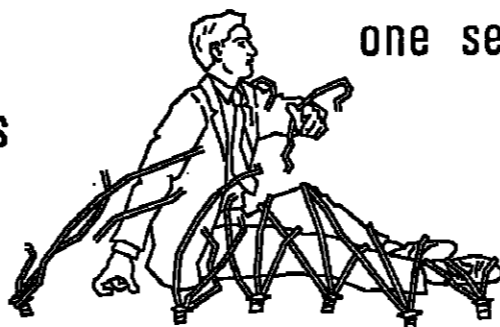
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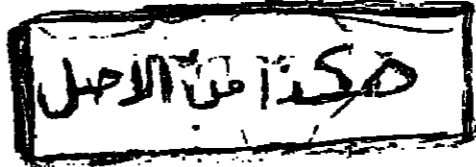
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Talks to settle aramid fibres row break down

BY LAURA RAUN IN AMSTERDAM

AKZO of the Netherlands and Du Pont of the US have failed to reach a negotiated settlement of a long and costly legal battle over patents for their super-strong aramid fibres. But in their latest talks the two chemical groups came the closest yet to ending the dispute involving a lucrative market.

Both Akzo and Du Pont confirmed that intense negotiations at Du Pont premises in the US broke off on Monday with no agreement on their counter-claims of patent infringement.

The high-level talks had looked promising but apparently faltered on the details of a financial settlement that is believed to favour Du Pont.

Neither side would comment on why the negotiations broke off.

The breakdown of the second round of talks in three weeks could drive the adversaries further apart if they feel they both have compromised as much as possible and still cannot agree.

The meetings may, however, have helped foster mutual understanding and narrowed the differences after years of official skirmishing. The earlier meeting was held at Du Pont's request on April 23 in London.

Aramid fibres are extremely strong, lightweight, heat-resistant fibres that can be used in a variety of high-technology products such as the latest generation of aircraft, bullet-proof vests and tyres. The potential worldwide market has been estimated at \$2bn.

Daewoo wins Norwegian contract

By Steven B. Butler in Seoul

DAEWOO Shipbuilding and Heavy Machinery has received a \$47.7m (£36.7m) order for a roll-on roll-off car carrier from Hoegh-Ugland Auto Lines of Norway.

The ship is the third car carrier ordered by Hoegh-Ugland this year from Daewoo, and brings Daewoo's new orders for the year to \$250m. This already exceeds last year's total new orders of \$218.9m.

The Korean shipbuilding industry has been helped by the rise of the yen, which has sharply reduced the competitiveness of Japanese yards.

Korean shipbuilders believe they will be able to improve their share of the world's new ship orders, even if the total does not rise quickly. At the end of 1985, the country had 17 per cent of the world order book, compared to Japan's 38 per cent.

While the pick-up in orders is welcome, it comes against the backdrop of a 77 per cent decline in the value of orders last year.

Daewoo Shipbuilding, last year, made a loss of \$10m on total revenues of \$910m. The pace at which orders have arrived this year raises hopes that it can keep its yard busy.

S. Korea acts to boost trade with Europe

By Our Seoul Correspondent

SOUTH KOREA'S powerful Economic Planning Board (EPB) is working on a package of measures designed to boost trade and economic co-operation with Europe.

The centre-piece will be tax benefits and preferential use of bank loans to small companies exporting to Europe. Incentives are also planned for companies importing 30 designated items from Europe which are currently imported from Japan. These include mainly heavy machinery and some chemical products.

The programme, which includes measures to boost scientific co-operation and exchange, follows President Chun Doo-hwan's visit to Europe last month. Korean trade is heavily dependent on Japan and the US.

Past efforts to wean Korean companies away from dependence on Japanese machinery and parts have had little effect but with the rise of the yen, many Koreans believe it may be possible to achieve their long-standing aim.

AIRBUS ORDER
 AIRBUS INDUSTRIE, the European consortium, has won an order for two extended-range A300-310 jets from the Shanghai region of the Civil Aviation Administration of China, AP reports.

Tony Walker on the US group's plan for an assembly plant GM takes the road to Cairo



The Opel Corsa, a version of which will be made in Egypt.

GENERAL MOTORS' decision to set up a car assembly plant in Egypt is being hailed as an important breakthrough at a time when many international companies are reassessing their involvement in the Egyptian market.

Many banks, oil explorers and other foreign enterprises are either slimming down their operations in Egypt or withdrawing altogether, but GM plans to eclipse its presence in Egypt in the 1990s when it maintained a car assembly plant in Alexandria, backed by a large dealer network.

GM's early investment was a victim of nationalisation under the late President Gamal Abdel Nasser. The US company has only started re-investing in what was its most important Middle East market and regional base in the past few years.

Mr Richard Kirkman, head of General Motors Egypt (GME), newly established truck assembly operation in partnership with Isuzu of Japan and several private investors, says that "opportunities are very great compared with other developing countries."

Some Egyptians question whether it is desirable to present GM with a virtual monopoly of Egypt's passenger car market under a scheme that is regarded by some as too complicated for the relatively unsophisticated infrastructure of the local automotive sector.

GM executives are sensitive about such criticism. They point out that among the partners in the venture will be the state-owned El-Nasr Automotive Manufacturing Company (Naseco), the Mir Iran Development Bank (MIDB), Chase National Bank and private Egyptian interests.

Equity share of the venture, to be known as General Mir Car Company (GMCC), is still being negotiated, but GM's portion is unlikely to exceed 30 per cent.

Planned investment is about \$700m (£451m) to \$1bn including funds for feeder industries which will support the main project and generate components for export, principally to GM subsidiaries in Europe.

Mr Aldo Fozzati, GM's representative in Egypt, has said that the feeder industries will be between 50 and 85 per cent export-oriented and, eventually, Egypt could supply a large volume of components to Europe, as Mexico does to the US market.

There have been 22 "serious" inquiries from component manufacturers interested in linking themselves with the project, says GM. Some of these companies are doing feasibility studies and up to 10 are committed including Allied Signal of the US (oil filters), Avab of Sweden (hose and exhaust clamps), Valeo of France (radiators and heaters) and PPG of the US (paints and finishes).

Mr Kirkman says that while the Egyptian government and the GM board have approved the car project, final agreement with the various shareholders is not expected until June.

for GM.

Planned production of Asconas and Corsas is 50,000 units by the fifth year of operation. This could rise to 90,000 depending on local market conditions. Egypt's small to medium car market is estimated at around 90,000-100,000 vehicles a year.

GM points to the success of its light-to-medium-sized truck assembly operation in Egypt which began production last year. Its success makes it confident of putting together a complex project to produce passenger cars in a difficult business environment.

This year the truck project expects to build and sell 2,000 of its one, three and six ton trucks, completing its model range ahead of schedule. GM is licensed to build 18,000 trucks a year and should reach that target within two years. There are also plans to build small buses.

Pricing is a problem for the truck division. Kits are imported from Isuzu, GM's Japanese affiliate, and the dramatic strengthening of the yen, weakening of the dollar and depreciation of the Egyptian pound has forced up prices by as much as 30-40 per cent in less than six months.

This is worrying distributors and the Government, and raising questions about the market's ability to absorb the price increases.

Mr Kirkman acknowledges Egypt's reputation for a bureaucracy which can at times be almost impenetrable. He points out that circumstances for foreign investors are easing but opportunities will become more limited.

"The time to come is now," he says. "Don't wait five to 10 years. It's going to get crowded here, but you have to slog. It's not going to be handed to you on a plate."

"Every developing country is a risk. But that is what business in these places is all about."

China plans drive to boost barter trade

By Robert Thomson in Peking

CHINA plans to intensify its counter-trade drive in an attempt to help reduce a trade deficit which has led to the introduction of tough restrictions on imports in the past year.

Foreign business people based in Peking believe a strengthening of the trade powers of the Ministry and Foreign Economic Relations is related to the counter-trade push.

Officials of the agriculture and textile ministries have made clear this week that trade decision-making powers have been transferred from their ministries to the Trade Ministry (Mofert) in recent months.

Foreign business representatives are watching the moves closely. Counter-trade deals have proved awkward to arrange in the past because of bureaucratic barriers inherent in dealing with several different departments.

Zhu Youlan, the assistant trade minister, said in yesterday's China Daily that counter-trade is an ideal way for China to "expand overseas business," particularly "in view of the shortage of hard currency in many countries."

The Chinese government has forecast that its modernisation plans will be hindered by a long-term hard currency shortage.

According to Mofert, China signed compensation trade deals last year worth \$213m, a 35 per cent increase on 1984.

Zhu Youlan said the counter-trade focus had shifted this year. More emphasis was being placed on the importation of complete sets of equipment, while the bulk of barter trade last year was in importing consumer goods and raw materials.

Japan remains top trade partner of Saudi Arabia

By Finn Barre in Riyadh

JAPAN remains Saudi Arabia's top trading partner, according to 1985 import statistics compiled by the Saudi Ministry of Finance.

The figures show the leading Saudi trade partners are, in descending order: Japan, the US, West Germany, Italy, the UK, France and South Korea. All countries have experienced declines because of Saudi imports fell by 23 per cent last year.

Japan exported \$4.44bn (£2.8bn) to the Kingdom in 1985, against US exports of \$4.25bn. The statistics are based on CIF (cost insurance freight) calculations.

In 1984, the Japanese exported \$6.47bn to the Kingdom, compared with \$5.67bn from the US.

US trade figures fell by 21.3 per cent and Japanese figures by 34.3 per cent. Much of the Japanese decrease is attributed to the yen's rise against the dollar. The Saudi riyal is closely linked to the dollar because almost all oil sales are still conducted in dollars.

Japanese trade with Saudi Arabia has also been affected by the general downturn. Japanese strengths are in consumer electronics and automobiles and light trucks, all of which have fallen off.

Kyodo Oil of Japan has asked Saudi Arabia to cut the price of crude oil by \$2 to \$3 a barrel under netback contracts, writes Yoko Shibata in Tokyo.

The move has been prompted by the fact that prices of Saudi Arabian oil under netback contracts have risen substantially more than spot prices of crude oil produced by other countries.

Japanese oil imports who have concluded such deals with the Saudis, including Marubeni Corp, Mitsui and Co and Mitsubishi Corp, are expected to start price talks this month.



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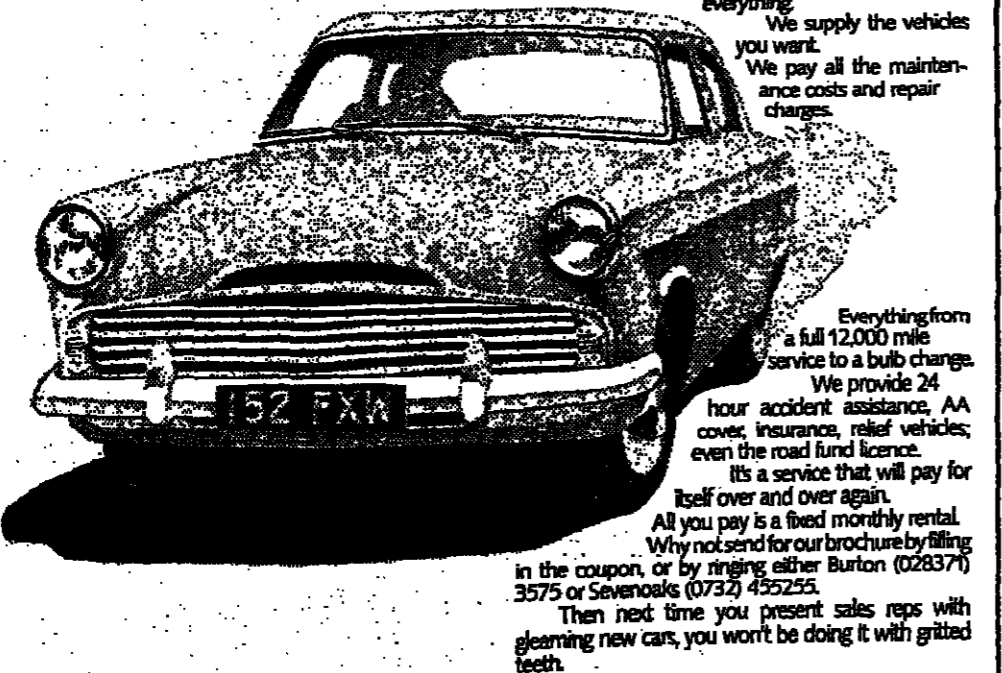
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Lucy Kellaway looks at the recent rush of rights issues Heavy cash calls fuel City fears

YESTERDAY it was Burmah Oil, the day before Britannia Arrow, last week it was Cater Allen and before that it was the Prudential, Rosehaugh, Saatchi and Saatchi, Low & Bonar and Turner & Newall.

Altogether more than 20 companies have sucked more than £1bn out of the London stock market in six weeks through rights issues. Although much of this has come in two big amounts—£406m from Saatchi and Saatchi and £357m from the Pru, there has also been a steady flow of companies making large and medium-sized calls for cash.

This rush of rights issues is clashing with the Government's privatisation programme and coincided with the final £1.2bn payment on British Telecom. Such heavy demands for cash have smuffed out the powerful rise in share prices during the first quarter.

At the beginning of April, just before the Telecom call, the FT Actuaries All Share Index stood at 818, 4 per cent higher than its level yesterday.

So far, all has gone relatively smoothly, and banks have had little difficulty in getting the issues underwritten. However, the City is becoming nervous, and suspects that it may not be long before investors call a halt and refuse to hand over more money.

Investors fear a re-run of last year, when a rights surge was terminated by a £519m issue from Hanson Trust, which was largely left with the underwriters, and which prompted an 8 per cent fall in share prices. However, this year's activity has not been so long or punishing as that of last year. Almost no money was raised during the first quarter, whereas by the end of March last year companies



John Maltby: chairman of Burmah Oil

had already raised £1.5bn through rights issues. By the time of the Hanson crunch the total had risen to £2.5bn, £1bn more than the aggregate figure so far this year.

The problem this time is the concentration of activity. "If the pace of funding continues at even a shadow of the rate in the last few weeks, the market will wilt. We may be just one big rights issue away from a major setback," Mr Nicholas Whitney, head of research at Rowe & Pitman, Mullens said yesterday.

The market's rumour mills are already churning out names of companies likely to ask shareholders for cash, and the favourites to launch a big issue are Allied Lyons, Imperial Chemical Industries and Marks and Spencer.

More important than the effect of a heavy issue on a fund

manager's gut feeling is its effect on his ability to pay up. Figures on institutional liquidity are always out of date and are now so distorted by a range of unseasonal influences that it is difficult to gauge how much ready cash they have. Anecdotal evidence suggests that they are fully invested.

Meanwhile, heavy demands on the market are likely to continue for the rest of the year. The Bank of England, which regulates the rights issue queue, is thought to have a full calendar for the next few months. Rights issues are being squeezed in to avoid clashes with the rest of the year's new issue diary, which is also densely booked.

However, not all the companies who have secured a place in the queue will necessarily go ahead with their issues.

After the failure of the Hanson Trust issue last year, the rights boom dried up. Throughout the rest of the year only £500m was raised, most of which came in one large lump from Cable and Wireless.

Companies can afford to be so changeable about their plans only because nearly all of the proposed rights issues are by nature opportunistic. With share prices so high, raising money through a rights issue appears an attractive option.

In none of the recent, prominent issues has the money been raised against a clearly defined use of cash for internal expansion. Perhaps the nearest was the £72m issue from Harris Queensway, of which about £40m will go towards buying new stores and doing up old ones.

Almost all the others have been raising money to fund

RIGHTS ISSUES OF MORE THAN £30M THIS YEAR

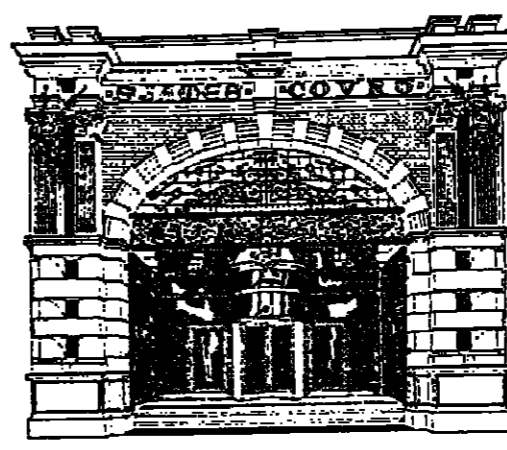
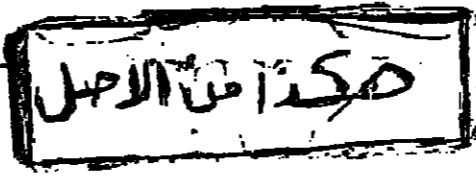
Company	Month	Amount £m
Wolsely-Hughes	March	100
Greycoat	March	37
Turner & Newall	April	46
Saatchi & Saatchi	April	406
Rosehaugh	April	59
Prudential	May	357
Harris Queensway	May	72
Britannia Arrow	May	39
Burmah Oil	May	85

acquisitions programmes. Some companies have poured the proceeds of an issue straight into the war chest, while others have had a particular acquisition lined up to finance. Issues from the Pru, and Burmah fall into the first class, while that from Britannia Arrow, which raised £40m on Monday to pay for the acquisition of MIM, falls into the second.

Saatchi's issue falls somewhere in between. It is unclear whether it raised the money to pay for this week's agreed £280m takeover of Ted Bates, or whether, having raised the cash, it could then afford to go on a more aggressive spending spree.

Even with no more rights issues, the Government will be putting more than enough paper on to the market to mop up any spare cash. It will be raising a further £3.5bn between now and next April, the bulk of which will fall into this year with the £2.5bn British Gas flotation, and a further £300m from the sale of Royal Ordnance.

Furthermore, the TSB flotation, which is likely to take place this autumn, may raise about £1bn, while there is no let up in sight to the steady pace of small and medium-sized companies which are coming to the market.



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Antidote against heart drug overdose launched

BY DAVID FISHLOCK, SCIENCE EDITOR

AN ANTIDOTE against overdosing by digitoxin, a natural drug widely used to stabilise erratic heart performance, is being brought to the market in both Britain and the US this summer.

The move was disclosed by Wellcome Biotechnology, the biotechnology arm of the Wellcome Foundation to coincide with the start of Biotech 86, the international biotechnology

exhibition and conference at Wembley yesterday.

Wellcome Foundation has been granted a product licence by the US Food and Drug Administration for the first specific antidote against two drugs widely used to regulate heart problems. The antidote, called Digibind, is injected and usually reverses toxicity within four hours.

Digoxin and digitoxin, are both highly toxic drugs which can easily lead to life-threatening

overdoses. They are being used to treat heart problems in about 4m people in the US, it is estimated.

In the late 1970s an eminent US heart surgeon, Dr Tom Smith, hit on the idea of reversing digoxin poisoning immunologically, by treating it with an antibody.

Dr Smith showed that this could be done, then approached Wellcome with the idea of making the antibody in quantity as a therapeutic agent.

Wellcome developed a source of the serum in a flock of sheep.

It purifies the sheep serum to separate an antibody fragment, which it claims can be used to treat the 10,000 or more US heart patients a year who suffer intoxication.

Wellcome claims it is the first example of an immunological antidote for a plant poison to reach the market, and the first known purified antibody fragment in clinical therapy.

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J. Henry Schroder Wagg & Co. Limited		Union Bank of Switzerland (Securities) Limited

UK MERCHANT BANKS Living in a golden age

By David Goodhart

THE PROFITS RECORD

Results of the three major UK merchant banks

	1983	1984	1985
Kleinwort Benson (pre-tax)	£27.5m	£44.5m	£49.3m
Morgan Grenfell (pre-tax)	£16.6m	£28.8m	£24.5m
(post-tax)			
S G Warburg (post-tax)	£15m	£18.2m	£24.7m

IT IS rare these days to meet a merchant banker without being subjected to a defensive account of how hard he is working, how he has not taken a holiday for over a year and, in any case, how he is not earning anything like as much as his rich cousins in broking and eurobond dealing.

Perhaps so. But there is no denying that the kings of corporate finance (the merchant bank takeover departments) are enjoying a golden age. The profits increase of Britain's top three merchant banks would be a far-way dream in many industries.

It is true that only a part of this profit growth has come from the underwriting commissions and advisory fees derived from takeovers. But as both types of payment are conventionally worked out as a set percentage of the value of a deal, the recent upward spiral in bid values has had a powerful impact on the corporate and individual pockets of the bankers.

In the past year Morgan Grenfell, with one of the biggest corporate finance departments, claims to have underwritten about £4bn in takeovers and rights issues. Its underwriting commission from the Guinness bid for Distillers was £14m.

Takeover underwriting arrived several years ago with the cash alternative and is now a feature of almost all big bids. It

involves the underwriter agreeing to provide shareholders in the target company with cash in exchange for the bidding company's shares. For the risk of possibly having to accept a large number of shares, which may have a fast-declining value, the underwriters receive payment based on set percentages of the amount underwritten.

Payment has conventionally been divided between the lead underwriter, usually the merchant bank, which receives 1 per cent, the brokers who receive 1/2 per cent, and the sub-underwriters, the investment institutions, who receive 1/2 per cent.

In a bull market the underwriting risks shrink while the sums underwritten roar ahead. This has recently caused some client pressure for a reduction in the rates. The Government

set the trend with competitive tendering for the lead underwriting role on privatisation issues which cut the 1 per cent to as low as 1/2 per cent.

But the oligopoly of top merchant banks has scarcely suffered from the advance of this competitive lead underwriting into the takeover arena. Indeed, the advent of success-rated underwriting rates pioneered by Samuel Montagu for Argyll's bid for Distillers and subsequently copied by Demerger, Norton Opax and others, has probably been necessary to keep up the flow of takeovers.

If Samuel Montagu had not agreed to take only 1/2 per cent lead underwriting commission if the bid failed (1 per cent if it succeeded) and the brokers had not agreed to cut their commission to 1/4 (1 per cent for success) the costs would have been prohibitive for a company like Argyll aiming for a larger one like Distillers.

Samuel Montagu also for the first time arranged for a "core group" of sub-underwriters—in addition to the lead underwriter—to accept success-rated commissions. But the bulk of sub-underwriting will remain at the standard rates for the foreseeable future. The Association of British Insurers and the National Association of Pension Funds argue that, contrary to popular myth, nobody makes a lot of money on sub-underwriting and in the few hours available to underwrite a bid it would be impossible to undertake a proper competitive tender.

So aside from the slight shaving of some underwriting commissions in the event of failure, all the pressure on takeover costs has been upwards. The combined cost to Argyll and Guinness of their recent contest for Distillers was an astonishing £160m.

Guinness, the victor, had to pay about £110m — of which £80m was underwriting and advisory fees, £25m stamp duty and £10m advertising and printing costs. Argyll was left carrying close to £40m in underwriting costs and another £10m in advertising, printing and other fees.

The merchant banks' advisory fees from takeovers — a second source of income — are shrouded in rather more mystery than underwriting commissions. In recent years they, too, have been calculated as a percentage of the value of a deal and most senior corporate financiers agree that 1 per cent has become the average for a medium-sized deal.

The figure can rise to over 1 per cent for smaller deals where almost the same resources are used as for a big bid. At the other end of the scale in the multi-billion pound deals where

the banks are already receiving hundreds of millions from underwriting commissions, the 1 per cent is a small bonus and back to virtually nothing.

Samuel Montagu received less than £200,000 in advisory fees for its widely advertised success-rated Argyll bid. Morgan Grenfell has lodged a claim for its advisory fee from Guinness but is likely to be disappointed in the light of the success-rated commission already received.

The latter fee highlights the complexity of the Commission's formality of "contingent" payments over payment of the bid quite "surely" responsibility. It is advising an advisory fee of 1 per cent on the bid.

The latter fee highlights the complexity of the Commission's formality of "contingent" payments over payment of the bid quite "surely" responsibility. It is advising an advisory fee of 1 per cent on the bid.

Notwithstanding the "contingent" nature of the advisory fee, the banks are enjoying the pleasure of a strong selling market for their services. The average 1 per cent fee from a deal containing both underwriting and advisory fees now represents a 10 per cent return on the bid.

While income has soared, costs have risen comparatively slowly. Corporate finance is about 10 per cent more expensive than it was 10 years ago when most merchant finance departments were barely breaking even.

Through their numbers have been contained. Morgan Grenfell's accounts for 1985 reveal that the average pay for its 15 directors last year was £187,500, nearly double the average for 12 directors in 1984 of £92,500. The highest paid director in 1985 earned £300,000 compared with £206,000 in 1984 and five directors were paid more than £200,000 last year compared with only one in 1984.

The justification for this situation is the immense increase in the workload. In the short term, the big profits and big salaries look secure. In the highly imperfect market for specialist financial advice the consumer — the company bidding or being bid for — is in a vulnerable position. As one merchant director said: "When you think you might be dying, you don't quibble over doctor's fees."

British merchant banks are fond of justifying their fees by reference to "astronomical" fees and salaries in the US. It is true that because there is no exact equivalent to UK underwriting commissions in the US, the purely advisory fee is much higher, particularly in small deals where a bank may charge 2 or 3 per cent of value. But in deals of over \$200m the percentage charge usually slips back to about 1 per cent, not far from the UK level.

Fatter cats or not, the American banks may yet prove to be the longer term agents for cracking the merchant bank cartel in London.



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HOW NORSK DATA WROTE A HISTORY WITH A DIFFERENCE

- 1983: ND-500/CX Series: the world's most powerful general purpose supermini.
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- Next interest payment date: November 12, 1986

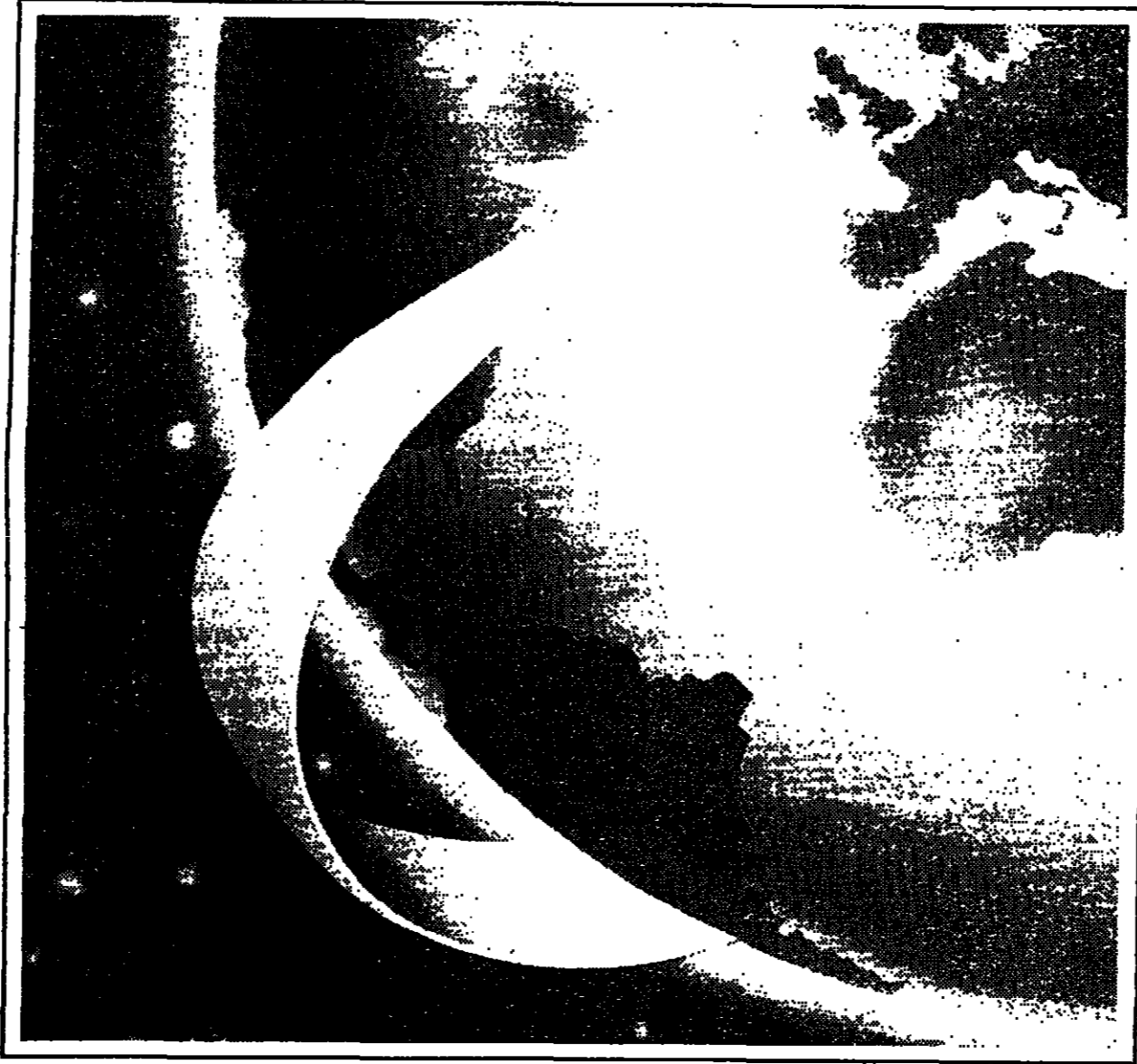
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UK NEWS



Ministry unit will tackle unfair trading complaints

BY PETER RIDDELL, POLITICAL EDITOR

A MORE aggressive approach by the Government towards alleged unfair trading practices against British companies was yesterday signalled with the establishment of a new unit within the Department of Trade and Industry (DTI).
Mr Alan Clark, Minister for Trade, announced yesterday that the department was expanding the coverage of its anti-dumping unit to co-ordinate work on complaints about all forms of unfair practices in international trade. The new body would be called the Unfair Trade Unit.
He said his aim was to enable the DTI to respond more quickly as well as to build up a more complete picture of such complaints.
This reorganisation reflects a fundamental shift of emphasis in policy since Mr Clark was appointed four months ago. There has been movement away from a purely free trade approach towards a more mercantilist emphasis in which the state takes active steps to promote the interests of British companies

in exports and resisting imports.
The change has also been reflected in the expansion of aid and trade provision in support of exporters, as well as in the Government's approach to the forthcoming Gatt round of talks on trade barriers.
Mr Clark has said that the objectives will be "a better balance of rights and obligations" with the newly industrialising countries, which implies a much tougher approach.
Announcing the establishment of the unit yesterday, Mr Clark said he was concerned about the number of complaints reaching him about imports into Britain which did not comply with internationally agreed rules on trade. He said he was "anxious to see that all such complaints are looked at carefully and quickly."
The unit continues to advise British industry on matters of dumping - where goods are well below the home market price or subsidised - but will also have the first responsibility for looking at other cases

where there are complaints that goods are being traded unfairly.
Mr Clark said that the unit would ensure that such complaints were carefully and quickly examined to see if any action could be taken.
This reflects a desire for the Government to take a more active approach as, for example, do the French.
Christian Tyler, Trade Editor, writes: The announcement suggests that Britain is following the US in putting the emphasis on "fair" rather than merely "free" trade.
Of the complaints from British companies or trade associations, the most pressing appears to concern the sale of photocopiers from Japan.
Other cases concern acrylic fibres from Turkey, Romania, Mexico and Israeli domestic freezers from the Soviet Union and Yugoslavia, and paintbrushes from China.
The staff of eight in the anti-dumping unit will be increased by one or two to handle complaints from British industry.

Opposition to strikes found in Whitehall

By David Brothwell
AS MANY as 70 per cent of the members of the Civil and Public Services Association (CPSA), the biggest Civil Service union, are unwilling to take industrial action in any circumstances, according to a survey.
Almost half of those opposed to industrial action said they took the view that it would not be necessary. Another third said they were against action on principle and a further 25 per cent said they did not wish to lose pay.
The findings are likely to put pressure against any general industrial action, as opposed to selective action, being launched by the CPSA in the foreseeable future.
The survey, conducted by ICF, was commissioned by the 140,000-strong union primarily to collect information about members' pay and working conditions. It was based on 1,292 returned questionnaires and 457 follow-up interviews.
When asked what the CPSA was getting priority should be given to job security.
Pay, promotion, staffing levels and pay structure featured strongly as areas of interest. However, only 30 per cent expressed dissatisfaction with annual leave entitlement and 23 per cent with the length of the working week, implying that these issues will continue to be given low priority in future negotiations.
The survey concludes that CPSA members have "a certain lack of confidence" in the union's ability to improve their conditions and it is warning that attention must be paid to members who feel that the national organisation lacks the ability to carry out policies.
An attempt led by hard-left delegates to reject a new technology deal agreed last Friday for electrical grade civil servants was defeated yesterday at the CPSA's annual conference.
Mr Alistair Graham, CPSA's general secretary, had said that the union would be "born apart" and would not survive a decision by conference to reject the deal after it had been approved by a majority of 53 per cent in a membership ballot.

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Thatcher faces 'lame duck' jibe

BY IVOR OWEN

WITH A jocular gesture Mrs Margaret Thatcher, the Prime Minister, yesterday gave her first public response to the suggestion by Mr John Biffen, the leader of the House of Commons, that she should fight the next general election on a "balanced ticket" which includes her likely successor as leader of the Conservative Party. Concern within the Tory party over its leadership followed the heavy electoral setbacks of last week.
Mrs Thatcher seized on a question by Mr Roy Mason (Labour) who claimed that Mr Biffen had already labelled her a "lame duck" Prime Minister, to mount a performance of simulated unconcern.
In tones of mock seriousness Mrs Thatcher indicated that she was already riding tandem with Mr Biffen by saying that he had asked her to reply - during Prime Minister's question time - to Mr Mason.
To laughter and cheers she went on to insist that Mr Biffen's weekend comments had included many "robust policy points" with which she entirely agreed.
Mrs Thatcher relied on a mixture of banter and belligerence - and emphasis on the fact that Britain is heading for the lowest inflation rate

since the 1980s - to counter a sustained barrage of taunts and jibes from the Opposition benches. These rubbed in the extent of the reverse which the Government suffered in last week's by-elections and local government elections.
In an attempt to preserve some of the ingredients which the Government contributed to Labour's success, Mr Michael Foot the party's former leader, demanded an assurance that the Prime Minister's idea of a balanced team would entail retaining Mr Norman Tebbit, as chairman of the Conservative Party, and Mr Jeffrey Archer as his deputy.
To Government cheers Mrs Thatcher retorted: "A balanced team was in 1979, and in 1983 and hopes to gain a third return ticket."
Mr Neil Kinnock, the Labour leader, led the guffaws from the Opposition front bench when she maintained that the message from the polls amounted to "a shattering rejection of Labour policies" and not, as contended by Mr John Fraser (Labour), a rejection of Government policies.
Mr David Steel, the Liberal leader, optimistically invited the Prime Minister to agree that the most

significant woman present in the chamber - was Mrs Elizabeth Shields, the new Liberal MP who captured Ryedale from the Conservatives in last week's by-election.
Mrs Thatcher icily recalled that similar comments had been made about Mrs Shirley Williams when she won the Crosby by-election for the Social Democrats, but the seat had been regained by the Conservative Party at the following general election.
In a series of clashes with Mr Kinnock, Mrs Thatcher argued that difficulties being experienced by 11 London teaching hospitals was a consequence of the policy of re-allocation of resources in favour of hospitals in the north of England initiated by the last Labour government.
She emphasised that spending on the National Health Service had increased from £7.5bn in 1979, when Labour left office to £17.5bn at the present time. Mr Kinnock caustically reminded the Prime Minister that the Government had now held office for seven years and accused her of failing to distinguish between statistics and people. "Statistics do not feel pain but people do," he said.

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Europe. Among many significant achievements they number the development of the audio cassette, advanced medical systems, the laser disc technology and the perfection of new transmission techniques including an advanced laser diode that has made optical transmission a practical system.

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UK NEWS

Labour prepares options for public takeover of BT

BY DAVID THOMAS, LABOUR STAFF
BRITAIN'S opposition Labour Party is considering options for bringing British Telecom back under public control...

Radiation incidents 'will be revealed'

BY KEVIN BROWN
THE GOVERNMENT was prepared to publish details of all future incidents in British nuclear power stations...

LONDON STOCK MARKET COUNCIL BACKS JOINT REGULATORY BODY Exchange may merge with Isro

BY BARRY RILEY, FINANCIAL EDITOR
A MERGER of the London Stock Exchange and Isro, the International Securities Regulatory Organisation...

Trusts oppose sales cooling-off period

BY ERIC SHORT
THE UNIT Trust Association (UTA) yesterday attacked a proposed 14-day cooling-off period on unit trust sales...

Hawley bids £145m for Pritchard Services

BY DAVID GOODHART
TWO OF Britain's leading cleaning groups - Hawley Group and Pritchard Services Group - were yesterday locked in take-over combat...

GEC adds Japanese exchange to range

BY JASON CRISP
THE GENERAL Electric Company, one of Britain's leading telecommunications manufacturers...

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UK NEWS

Grumman proposes new 'solution' for Nimrod

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT

A NOVEL approach to solving the problems surrounding Britain's controversial Nimrod airborne early warning system has been proposed to the Government by the Grumman Corporation of the US.

Grumman, one of three US companies invited last March to tender for possible replacements for the Nimrod system, has proposed fitting an existing US radar and avionics system into Britain's Nimrod aircraft, which was built in the 1970s based on a Comet airframe.

Mr Folgh Larson, senior vice president of Grumman International, claimed in London yesterday that the company's solution would cost under \$600m and would therefore be the cheapest offer.

The Grumman proposal was discussed by Mr Larson with the Ministry of Defence (MoD) yesterday. It would take the General Electric APS 138 radar and the computer and processing equipment built by Litton Data Systems and Goodyear Aerospace, which is deployed in Grumman's Hawkeye EC2 early warning aircraft, and fit them into the 11 Nimrod airframes.

The US equipment would replace the radar and avionics system which has been developed by GEC Avionics. The GEC equipment has failed to perform to the RAF's satisfaction and is already three years late in entering service. The Nimrod project as a whole has so far cost nearly £1bn.

Mr George Younger, the Defence Secretary, decided in February to open a competition for the early warning aircraft after the failure of negotiations with GEC to produce a

satisfactory answer to the cost overruns and delays.

GEC remains in the competition, having been given six months from last March to prove whether it can complete Nimrod on a fixed-price, fixed-term contract. The other US companies tendering are Lockheed, with its newly developed P3 Orion, and Boeing with the Awaacs (advanced warning and control system) aircraft, already in service with Nato.

Grumman would appear to suffer one principal disadvantage in the competition in that it cannot produce firm prices until it has negotiated a deal with British Aerospace (BAe), which would be its prime contractor in fitting the equipment into Nimrod. BAe is maintaining a neutral position. It is the prime contractor with GEC Avionics.

Levy on audio tapes 'unfair to public'

BY RAYMOND SNOODY

THE GOVERNMENT'S plan for a levy on blank audio tapes was described yesterday by the Tape Manufacturers' Group as an administrative nightmare that would be grossly unfair to the public.

Mr Christopher Hobbs, chairman of the group and general marketing manager of 3m, said research showed that about 70 per cent of tape buyers used their blank tapes to record music on which copyright fees had already been paid.

"To introduce a levy will mean that the vast majority will have to pay twice and we believe this is grossly unfair," Mr Hobbs said. Last month the Government published its White Paper (policy document), on Intellectual Property and Innovation, which included proposals for a 10 per cent levy on blank audio tapes with a playing time of more than 35 minutes.

A survey by NOP Market Research for the group showed that half of blank tape recording time was used to record an individual's own records. A further 18 per cent of home taping time was used to record radio broadcasts. Copyright fees were already paid on both.

"The survey found that the majority of people tape albums either to preserve an LP's pristine condition or to allow them to play their music in their car or personal stereo," Mr Hobbs said.

The survey shows that the heaviest buyers of blank tape also buy large amounts of pre-recorded music. The group argues that the levy would actually add between 20 and 25 per cent to the retail cost of blank tapes and would need the creation of a cumbersome collection agency.

Increased credit cards business reflects buoyancy of spending

BY WALTER ELLIS

RETAIL CREDIT advances in March slipped back slightly to £2.21bn - down £108m on the figure for February - but the total amount of credit outstanding continued to grow, to stand at £21.7bn.

The amount of credit being extended via credit cards actually rose in March, compared with February, from £790m to £830m. The Department of Trade and Industry (DTI) said that there was an apparent trend away from fixed-sum credits towards credit cards. The total on cards was, however, sharply down from the January figure of £1.33bn, which reflected the traditional Christmas spending boom.

Finance houses and other specialist credit agencies advanced a total of £960m, against £1.16bn in February, and the retail sector contributed £378m - a decline of £14m. Despite the dip in March, the underlying trend in credit provision is up. Credit card advances have only been included in the official figures since January, but even allowing for this significant addition to the available data, the March figures for this year are sharply up on those for the same month last year.

Provisional figures for April, due to be announced by the DTI next Monday, could, according to some observers, show a further slight fall in the volume of credit advanced.

On the retail sales front March saw the final, seasonally adjusted, index reach 119.3, well above previous levels and higher than last year for the same month. The increase is seen as a sign of buoyancy in the economy. The DTI, so that the March figures could be compared with those for the same month last year, has revised the index down to 119.3 from 119.5. In fact, the rise turned out to be 2.2 per cent.

The CBI said yesterday it was little surprised that the March figure for March had risen. It said this year could have been higher than last year, but it was ahead of the target. The CBI said that its distributive index, which is a measure of the volume of goods and services sold, rose 0.5 per cent in March. It said that the March increase in the distributive index was a sign of buoyancy in the economy. It said that the March increase in the distributive index was a sign of buoyancy in the economy. It said that the March increase in the distributive index was a sign of buoyancy in the economy.

Banks lent on overvalued gems

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

FIFTEEN international banks that lent Sfr 80m (£27m) on the security of gems that turned out to have been fraudulently overvalued, claimed in the High Court in London yesterday to be indemnified by insurers that had guaranteed repayment of the loans.

The insurers disputed the claim, which amounts now, with interest, to between £35m and £40m, on the grounds that the policies they wrote contained clauses excluding them from liability in the event of fraud.

The banks - which included Banque Keyser Ullmann, Chemical Bank, American Fletcher Bank (Suisse), Arbutnot Latham & Co, Banque Arabe et Internationale d'Investissements and Slavenburg Bank (Suisse) - also alleged that the insurers were in breach of duty.

They alleged that the lead underwriter discovered that an insurance broker had been fraudulent and issued cover notes in respect of non-existent insurances fundamental to the banks' security, but did not tell the banks and went on writing further insurance through the same broker.

The insurers were Skandia (UK) Insurance Company, Ennia (UK), Prudential Assurance Company, Winterthur Assurances, Westgate Insurance Company (formerly Hodge Mercantile & General Insurance Company) and Compania Americana De Seguros Y Reaseguros.

In 1980-81 the banks lent a total of Sfr 80m (about £27m at then values) to four Liechtenstein companies: Ultrah Establishment St Georges, Holdings St Georges and Deminter.

The loans were to finance the development of a tourist resort in the mountains of the Alps, in the Swiss canton of Graubunden.

Both projects were managed by Jaime Pallesch, the son of a Spanish banker and a British banker's former manager of the Swiss bank de Credito and a shareholder in the four Liechtenstein companies.

The collateral for the loans was gemstones - emeralds, rubies and sapphires - lodged with the banks with professional valuations showing that they were valued at twice the loans. The banks also insisted on being insured against default.

The loans were not insured and the gemstones, which had been used at about Sfr 180m, turned out to be worth substantially less than their actual value still being a matter of dispute.



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Wage talks for 1m workers end in stalemate

By David Brindle

TALKS ON an early pay settlement for more than 1m local government manual workers collapsed yesterday after the Government pressed the employers not to go ahead with the deal.

Negotiations had centred on Labour-led employers' willingness to offer 6 per cent and the unions' demand for £6 a week, or 8.7 per cent. The gap yesterday could not be bridged. This followed a meeting on Monday night between the employers' leaders and a four-strong team of ministers from the Environment Department and the Treasury, led by Mr Kenneth Baker, Environment Secretary, in which the Government made plain its displeasure at the prospect of a deal of 6 per cent or more at a time when inflation had fallen to just over 4 per cent.

Mr Jack Droney, chairman of the unions' negotiating committee, said last night: "The employers had a chance for a quick deal but they blew it. The Government says 'no move beyond 6 per cent' and they were foolish enough to listen to them."

The employers however, discounted the Government pressure and indicated the failure was more to do with their reluctance to offer more than 6 per cent, the benchmark established in separate talks for council building craftsmen and civil engineering workers.

Unions now plan to draw up a conventional pay claim for negotiation this summer.

Tokyo heads survey of most expensive cities

BY ANDREW TAYLOR

A COST of living index, with London at 100, shows Tokyo at 188.3 as the most expensive city in 29 European, US, Middle Eastern and Pacific countries.

The index, measured by a survey entitled International Transfers for Economist Publications, compares the cost of living for expatriate employees, married with two children, in different countries.

The second most expensive place on this basis is Dubai, at 153.1, with Bahrain at third place at 151.1. Riyadh, the Saudi Arabian capital, is in fourth place at 143.7.

The most expensive European cities are Helsinki and Oslo.

The survey claims that a salary of \$52,194 paid to a head of department in London compares with \$93,890 in New York and \$199,707 in Geneva.

In a survey of the total costs of maintaining an office (see table), London is in 15th place despite the fact that the cost of office accommodation is second only to New York. This reflects the lower UK salaries for executives and office staff.

International Transfers, C775, Economist Publications, 48 Duke Street, London W1A 5DW.

COST OF MAINTAINING AN OFFICE

Rank	City	Head of dept. \$	Bilingual secretary \$	Office space \$	Car \$	Total \$
1	New York	53,860	36,400	21,188	2,817	114,265
2	Geneva	100,767	36,805	14,666	3,271	155,509
3	Paris	78,167	27,719	11,988	4,449	122,323
4	Frankfurt	86,197	27,526	8,823	3,287	125,833
5	Vienna	78,917	26,769	4,826	3,966	113,478
6	Brussels	80,410	25,525	4,812	3,841	114,598
7	The Hague	74,918	26,784	4,359	3,774	109,835
8	Stockholm	68,232	22,428	5,134	3,283	100,077
9	Copenhagen	67,283	22,287	4,826	4,499	98,905
10	Rome	66,659	22,641	4,872	3,846	98,024
11	Oslo	60,428	22,223	6,812	4,285	93,858
12	Luxembourg	61,736	20,719	5,074	2,821	90,350
13	London	52,194	14,356	18,894	3,822	89,066
14	Helsinki	57,146	21,073	5,243	4,229	87,691
15	Madrid	47,875	15,528	4,594	3,077	71,074
16	Dublin	43,228	14,342	5,283	4,712	67,565
17	Athens	28,528	11,462	2,427	4,712	47,129
18	Lisbon	22,842	7,830	3,966	4,447	38,085

Source: The Economist Publications

Part-time workers have 'fewer rights'

BY DAVID THOMAS, LABOUR STAFF

PART-TIME workers in Britain have many fewer employment rights than in other countries, according to a report by the Labour Research Department, an independent research group.

In Britain, many employment rights depended on employees working more than a certain number of hours in a week; but Austria, Belgium, Denmark, France, Greece,

Luxembourg, Netherlands, Norway, Spain, Sweden and Switzerland did not distinguish between full and part-time workers in relation to employment rights, the report said.

The growth of part-time workers was concentrated in the service sector. Four industries accounted for more than half of all female part-timers. They were retail distribution, hotels and catering, education, and medical and other health services.

The greater use of part-time workers fitted in well with an employers' wish to have a more flexible workforce, the report said, partly because they were less likely to be in unions.

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UK NEWS

Lloyd's to fight any legal action by underwriting group

BY JOHN MOORE

LLOYD'S, the London insurance market, intends to fight any legal action mounted by underwriting members in the US in connection with alleged irregularities surrounding the troubled PCW agency.

Mr Alan Lord, Lloyd's chief executive, said yesterday that Lloyd's would be fighting any action taken against it by the underwriting members "inch by inch."

His comments follow an initiative earlier this month by a steering group representing 400 underwriting members of Lloyd's who, with a further 1,100 underwriting members, are facing more than £130m in insurance losses.

In the UK, the steering group has alleged against Lloyd's and 36 other parties that about £130m of insurance losses were directly linked to irregularities, by former management of the PCW agency, in which £40m belonging to the underwriting members was secretly diverted.

The 400-strong steering group, led by Lord Goodman, the British lawyer, has called for all the underwriting members affected by the PCW affair to unite in mounting legal action in the US as well as in the UK. They intend to sue under the US Racketeer Influences and Corrupt Organisations Act of 1970 against Lloyd's and other companies in the Lloyd's market.

If the suit is successful under this legislation, the insurers could claim triple damages which might amount to £390m.

The new initiative is supported by a majority of members of the steering group. It is expected that Lloyd's will take other legal action in the US in the event of a settlement in the PCW affair, in which the losses of the 2,000 underwriting members might be met by possible defendants in the proposed litigation. However, a conclusion from the steering group's investigation might be reached.

Legal proceedings have not yet been issued against Lloyd's by the underwriting members, US lawyers although at present a statement is being drafted.

Mr Lord added that if litigation were to be commenced, Lloyd's might challenge it on the grounds of jurisdiction. Lloyd's is expected to argue that it cannot be sued outside the English courts by its underwriting members.

Charter airline seeks service to Singapore

BY LYNTON McLAIN

LONDON EXPRESS Aviation, a charter airline based at Stansted airport, north of London, wants to start a twice-weekly service to Singapore in October. The service would offer travellers the prospect of a fortnight in Singapore for less than £900.

All seats on the company's Boeing 747 jumbo jet will be sold to holiday tour companies on annual contracts, for £300 each, "more than £100 less than present fares on scheduled services," the airline said earlier this week. So far, no tour companies have signed contracts for seats, but talks are under way with several operators. The jumbo jet will be fitted with gaming machines for passengers to use on the 15-hour flight.

London Express Aviation was granted a licence by the Civil Aviation Authority (CAA) in October for charter flights between Stansted and Singapore, subject to the provision of documentation confirming the support of tour operators and the acquisition of financial resources before the start of services.

The Singapore Government gave permission in January for flights into Singapore. London Express also applied for permission to fly into Hong Kong, but it was rejected. The airline applied to the CAA last month for a licence to operate lucrative tour services between Stansted and Bangkok and is waiting for a decision.

Lloyds Bank's London offices to reorganise

BY WILLIAM COCHRANE

LLOYDS Bank is to reorganise its City of London buildings in a five-year programme which will take about 1,100 of its staff south of the Thames to Hay's Galleria in the Arab-owned London Bridge City development.

The bank says that its growth and the merger with Lloyds Bank International, effective on January 1 last, have resulted in it having a large number of buildings which are widely dispersed in the City and not all up to modern standards. At present the 4,500 head office and Lloyds Merchant Bank staff are housed in 23 locations.

Lloyds says that it is also negotiating to acquire a site in the City to accommodate up to 1,800 staff. The building will be fitted to the bank's requirements and is hoped to be occupied during 1988.

A large part of the head-office building in Lombard Street will undergo refurbishment to modern standards and will be vacated in 1989 for about two years.

The Hay's move is the seal of City approval for the London Bridge City development of the Kuwaiti-owned St Martin's Property. The development will eventually include 2m sq ft of offices stretching from London Bridge to Tower Bridge on the south side of the Thames.

Banking observers were saying last night that if Lloyds' bid for Standard Chartered were to be successful, there would be further reorganisation in due course.

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سكدا من الاجل

INTERNATIONAL DEBT

How to defuse the Mexican debt crisis

By John H. Makin

THERE ARE two views on how to defuse the intensification of the debt crisis brought on by a collapse in oil prices. One view is that loans of the oil exporters, especially Mexico, should be written down since Mexico simply cannot pay. The other argues that this approach would be disastrous because it would seriously reduce the liquidity of the American banking system and lead to a deluge of requests for write-downs by all debtor countries, thereby multiplying potential liquidity losses in the American and the world financial systems.

What is needed is an approach to the debt crisis that recognises the seriousness and reality of the problem while still minimising the potential threat to world liquidity. It is also important to begin by helping Mexico, the weakest link in the debt chain, in a way that gives it an incentive to continue to perform on its loans and does not invite other debtors to ask for easier terms.

One must first realise how serious the situation facing Mexico is. In 1985 about \$14bn of Mexico's \$25bn in exports were in the form of oil. An oil price below \$12 a barrel would cut at least \$7bn from Mexico's export total, according to estimates by the American Express Bank. In view of the aggressive drive by the Saudis to sell larger quantities of oil at lower prices, it is prudent to plan on a loss in Mexican export revenues of at least \$5bn. It would be easy to adjust for a better outcome due to higher prices or larger sales.

Estimates made when oil was at \$13 a barrel placed Mexico's oil exports at \$10bn and its 1986 new money needs at \$6.5bn. At \$11 to \$12 a barrel, Mexico's oil export revenue will drop to about \$6.5bn in 1986. New money needs would be about \$10bn. In the absence of a sharp increase in lending from international agencies, the Commodity Credit Corporation and other sources, private banks would be asked to add \$6bn to their investment in Mexico during 1986.

The private banks can commit new money to Mexico and still fulfil their responsibility to shareholders only if the new money can realistically be expected to improve the quality

of existing credits to Mexico. Another way to consider this criterion would be to determine the willingness of bankers to bid more than the 60 to 70 cents on the dollar that loans to Mexico now command on the open market if, instead of owing about \$100bn at the end of 1985, Mexico owed \$110bn at the end of 1986.

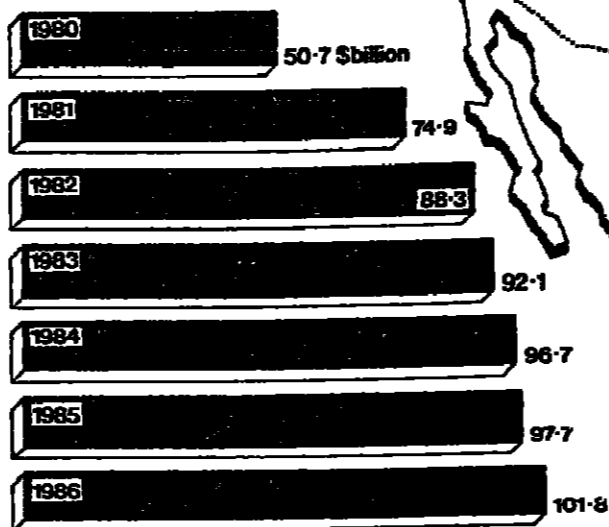
The surge in loans to Mexico during the late 1970s arose as a result of the prospect of oil at \$40 a barrel. With oil below \$12 a barrel, it must be recognised that part of the value of these loans has been lost. New money is not the answer. A conditional write-down of the loans is essential. The value of existing credits to Mexico would be enhanced by the knowledge that Mexico will take on no new loans; rather it will be allowed temporarily to service existing loans at a lower rate in exchange for structural reforms.

Although a great deal of negotiation would be required, the current situation of the oil and other commodity markets suggests that Mexican debt is worth about two-thirds of its book value. Full absorption of such a loss would require that the world's commercial banks which as of 1985 had about \$72bn invested in Mexico, absorb \$24bn in losses. The share of the losses for US banks would be about \$6bn.

How bad would such losses be for a typical money centre bank? Consider such a bank whose total assets are \$100bn, shareholders' equity is \$4bn, and annual earnings amount to \$600m. Suppose that such a bank has about \$6bn in Latin American loans and about \$2bn in loans to Mexico. The Latin loans yield earnings of about \$600m a year, while the loans to Mexico yield about \$200m. A write-down of the Mexican loans by a third would lower earnings by about \$66m. That is 11 per cent of earnings.

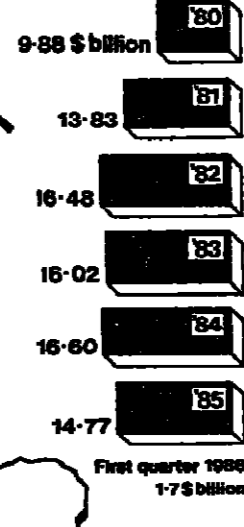
Provision would also have to be made to deal with the \$660m loss in asset value that would result from a one-third write-down of the bank's \$2bn in loans to Mexico. If that amount were written down on a contingent basis over a period of 10 years, at a rate of \$66m a year, the effect on liquidity of the American banking system would be small and could be off-

FOREIGN DEBT



Source: UN ECONOMIC COMMISSION FOR LATIN AMERICA AND THE CARIBBEAN
Foreign debt: the 1980 and 1981 figures do not include debt of commercialised banks nationalised in 1982. The 1986 figure is arrived at by adding Mexico's net new borrowing requirement to the end-of-1985 figure

OIL REVENUES



First quarter 1986: 7.7 \$ billion
Source: BANK OF MEXICO



President Miguel de la Madrid of Mexico

Some provision would have to be made to maintain liquidity by allowing capitalisation of new banks or expanded capitalisation of existing banks. Absorbing the losses would be painful, but it is better to anticipate the possibility and provide for it rather than hope that it will not happen.

The aim of conditional capitalisation would be to stabilise the value of existing loans to Mexico at a realistic level below par and to enhance the value of existing loans to other Latin American countries, such as Argentina and Brazil. These countries have in place reform programmes of the type envisioned by the Baker Plan and whose success will be made more likely by lower oil prices.

The Baker Plan—or more broadly, policy-based lending—has great promise, but it requires time. This is no shortcoming as no plan, save one that puts oil at \$35 a barrel, could provide immediate help for Mexico. That alternative would impose a far greater cost on the world economy than the cost of containing the Mexican debt crisis. If the damage to oil-exporting Latin America wrought by a 60 per cent fall in oil prices can be contained, the Baker Plan concept of policy-based lending has a very good chance of succeeding. It would be a shame to see it break up in Mexico on the rocky shoals of \$12-a-barrel oil.

The author is Director of Fiscal Studies, American Enterprise Institute, Washington.

A programme that can work

By William R. Cline

THE DECLINE in oil prices has helped Brazil and other oil importing debtor countries, but it has so aggravated the difficulties of oil exporting countries—especially Mexico—that the debt problem has reached a crucial turning point. There is a growing risk that Mexico may be forced to suspend payments on its debt within a few months, causing a jolt to large US banks, some of which have more than half of their capital outstanding in loans to Mexico.

The risk of Mexican suspension arises from four dangers. First, the IMF may insist on an excessively tight fiscal policy, which Mexican officials might reject. With no IMF programme, banks will not lend. Second, even with IMF approval the banks may be unwilling to lend sufficient amounts. Third, Mexican public opinion may press for a solution that involves a "sacrifice" by the banks, even though in the longer run the resulting loss of creditworthiness could hurt Mexico itself. Fourth, the Government may be unwilling to take even those budget cuts that are indeed essential, let alone larger cuts.

With a loss of \$6bn to \$7bn in annual oil exports, the Mexican Government hopes to cover the shortfall through a

reduction in imports by \$2bn, \$1bn savings from lower market interest rates, \$1bn from not increasing reserves, \$1bn from higher non-oil exports, and \$1bn from rescheduling of official debt in the Paris Club. But the price is high: domestic output is expected to decline by 2 per cent or more this year.

The banks may not co-operate because they seem to view Mexico as a bottomless pit of capital flight where new funds will simply leak out again. Yet the image of capital flight is no longer deserved. Mexican officials reject the estimate of one leading US bank that capital flight has been \$16bn since 1983. Such estimates are derived from misleading current account and debt statistics. The Mexican government estimates capital flight in the period at only \$3bn to \$6bn.

Nowadays, the Government is not handing over foreign exchange from its reserves to citizens who want to convert pesos to dollars for placement abroad. On the contrary, in recent months Mexico has had such a tight monetary policy and such high real interest rates (in the range of 20-30 per cent) that companies have been forced to bring money back into the country, and the Govern-

ment is buying dollars for its reserves rather than selling them. Mexico's image of fiscal irresponsibility is exaggerated. The country's nominal fiscal deficit in 1985 was 10 per cent of GNP, but after removing the inflationary component of interest on its public debt its real fiscal deficit was only 1 per cent of GNP—less than in the US (about 4 per cent of GNP). To reduce Mexico's 70 per cent inflation rate, the Government and the IMF had agreed on a nominal deficit of 5 per cent of GDP for 1986—equivalent to a real fiscal surplus of 5 per cent. Now the collapse of oil prices has cost Mexico 4 per cent of GDP in lost revenue, boosting its nominal deficit to 9 or 10 per cent of GDP.

While the Government should further cut state enterprise losses and subsidies, it would now be unduly recessionary to aim for a real fiscal surplus of 5 per cent of GDP as originally planned. Instead, Mexico would do well to adopt a wage-price freeze and monetary reform (like Argentina's Austral Plan and Brazil's Cruzado Plan) to halt inflation. With a zero real fiscal deficit, the fundamentals are in place for such a programme to

work. Mexico should continue its recent policy of devaluing the peso in real terms, to give an incentive to non-oil exports and to import substitution. A clear commitment to trade liberalisation is also necessary.


The IMF should use its Compensatory Finance Facility to provide support in view of lower oil prices. The World Bank should expand its support through large amounts of fast-disbursing loans.

The banks should go ahead with the \$2.5bn new money package they had anticipated in late 1985. In addition, they should lend perhaps \$1.5bn more in 1986 (and smaller amounts in 1987-88) in the form of 5- to 7-year notes that become redeemable immediately if the price of oil has recovered above, say, \$20 a barrel for a specified period.

OECD governments should help by buying Mexican oil for strategic petroleum reserves, with the US stockpiling oil for the accounts of nations lacking storage facilities.

Virtually all of these measures are politically feasible, with the possible exception of a wage-price freeze in Mexico.

The author is Senior Fellow, the Institute for International Economics, Washington.



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COMPUTER INDUSTRY

Honeywell's factory crusade

By Paul Taylor in New York

MENTION MAINFRAME computers to William N. Wray, executive vice-president in charge of Honeywell Information Systems (HIS), and a faint frown flickers across his usually friendly face.

Perhaps it is because, after just over a year in one of Honeywell's hot seats, Mr Wray is growing tired of denying that his company is quitting the mainframe business. Honeywell now markets computers made by NEC of Japan, France's Bull Group and other outside suppliers, as well as its own equipment.

The frown may also be because, as senior executive in charge of Honeywell's computer business — long considered the group's Achilles' heel — he and other executives are frustrated by the apparent difficulty of getting Honeywell's message across.

That message, according to senior managers, is first that Honeywell's computer business is alive and kicking. Last year it generated 29 per cent of the group's \$6.6bn in revenues and 34 per cent of its \$578m in operating profits. Moreover, the message adds, HIS has a crucial role to play in Honeywell's crusade to build on its traditional expertise in controls, computers and communications, the three "C's", to help automate the factory floor and the office.

The 100-year-old Minneapolis-based group wants to be a systems integrator — not just a supplier of increasingly "commodity-like" hardware boxes. Confusion, however, is understandable. Honeywell has gone further than any of its rival US mainframe computer makers in stepping back from the costly development race with International Business Machines (IBM), the market leader.

Its top-end mainframe machine, the DPS-90, introduced last year in answer to IBM's 3090 "Sierra", is built around an NEC central processor and Bull, in which Honeywell retains a small equity stake, supplies the mid-range DPS-7 mainframe.

Honeywell also turned to outside component manufacturers when it launched its IBM-compatible Honeywell-XP and PC-AP personal computers last year and it has chosen to buy in products from its selected "strategic partners" in order to marshal its own limited re-

search and development resources and concentrate them on the business areas it sees as most promising. These include tying together sensors, controls and computer systems — through hardware, software and communications — on the automated factory floor and in the office environment.

Apart from allowing Honeywell to minimise development costs, the group's selective external sourcing policy has helped it satisfy a 10,000-strong installed mainframe customer base — one third of whom are manufacturers and customers for its other products — with the upwardly-compatible products they demand, without the cost of expensive software conversion.

"The mainframe is the workhorse of production, and industry and government will always need them," says Mr Wray, who notes that mainframe sales still "pay a lot of the bills."

But he also emphasises that

from just a few years ago. Honeywell entered the computer business in the mid-1950s. In the two decades that followed it attempted to challenge IBM by expanding its mainframe market presence through two major acquisitions. In 1978 Honeywell bought General Electric's computer operations and then assumed responsibility for Xerox's customer base six years later.

The acquisitions gave Honeywell a moderately large but short-lived presence in the industry. Helped by a move into minicomputers and the 1978 acquisition of Incoform, an on-line terminal manufacturer, computer profits and profitability climbed steadily, reaching a peak in 1980. Together with an expanding aerospace and defence business it looked for a time as though Honeywell had succeeded in growing another leg to its control products and control systems businesses.

But from 1981 the computer

marketing operations were reorganised to move away from open competition with IBM and organised to find more specialist niche markets. Meanwhile, Honeywell began to look outside both for products it could buy more cheaply than it could develop and manufacturing, also began building its partnership with NEC and others, including a telecommunications joint venture with Sweden's L. M. Ericsson.

The effort generally worked. His operating profits bounced back from a low of \$80m to \$131m the following year and Dr Renier was widely credited with engineering the turnaround.

The legacy of Honeywell's mixed fortunes in the computer business — and in the commodity memory chip business which Honeywell abandoned when it folded its Synertek subsidiary late in 1984 — is a return to its roots. Honeywell has built its busi-

ness supplying industrial "nervous systems" — the technological eyes, ears, noses and brains that have enabled industry to automate the manufacturing process.

It is now the market leader in both heat and air conditioning controls for buildings and process controls for industry. The group passed up the chance to become a clear leader in robotics and machine tools — the muscle end of automation — when it decided the asking price for Allen Bradley, which was eventually sold to Rockwell International for \$1.6bn or 3.8 times book value, was too high.

But most Wall Street analysts agree that Honeywell, which sold \$1bn of automated manufacturing systems last year, is in a strong position to provide the integrated information and control systems for industrial automation — a market which is worth about

\$10bn and is growing at 10 per cent a year.

Honeywell's strategy has been to focus on the high-growth, high-margin, high-technology areas of the computer business, which have been the main drivers of its growth. The group's strategy is to focus on the high-growth, high-margin, high-technology areas of the computer business, which have been the main drivers of its growth.

In Minneapolis, Mr Wray, like other senior Honeywell executives, may frown occasionally — but he remains confident. In the computer business, he says, Honeywell is determined to deliver "solutions systems," not just hardware and software. At the same time he says the group will attract customers in new markets like health care management.

Finally, by putting together the strengths of Honeywell's different divisions, including computers, he says, the company will find opportunities for growth.

Reported in the Financial Times on May 7, May 2, April 28, April 25 and April 22.

IN THE SHADOW OF IBM



THE KEY FIGURES

	1st qtr 1986	1st qtr 1985	1985	1984	1983	1982	1981
Revenues	1,500	1,480	4,620	4,070	5,670	4,390	5,260
Net profits	24.2	46.2	281.6	239.0	231.2	272.9	259.2

business hit the skids. Profit margins sagged, new machines were delayed or cancelled, and the company lost market share. "Honeywell did not sell, it accepted orders," says Mr Stephen McClellan in his book "The Coming Computer Industry Shake-out. Customers defected to IBM and other rivals while Honeywell's management struggled to master the problems of supporting three different computer model lines.

In the late 1970s and early 1980s HIS vice-presidents came and went with regularity, and the division had three presidents in as many years. In 1982 Honeywell's chairman, Mr Edson Spencer, called a halt by asking Dr James Renier, a 30-year company veteran and Honeywell's vice-chairman, to sort out the computer operations.

Dr Renier got to work quickly, cutting costs, slashing employment and closing plants. The

group passed up the chance to become a clear leader in robotics and machine tools — the muscle end of automation — when it decided the asking price for Allen Bradley, which was eventually sold to Rockwell International for \$1.6bn or 3.8 times book value, was too high.

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With acknowledgements to the Concise Oxford and Webster's dictionaries.



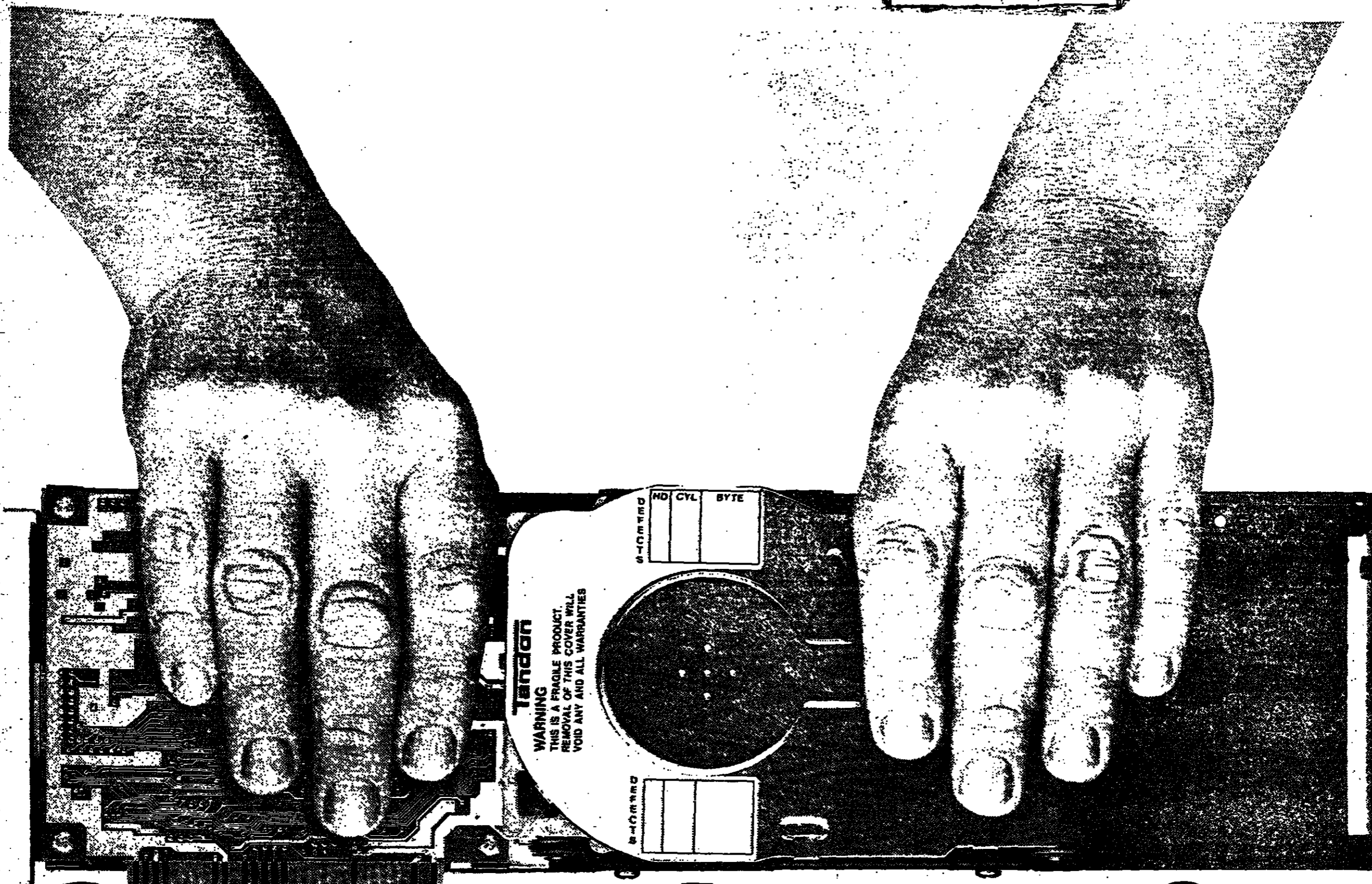
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FILE

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Corporate Renewal

A painful process of change

In a second article on the UK computer company, Christopher Lorenz reports on the strains of re-shaping its strategy

IN DECEMBER 1982 ICL made a successful and much-needed rights issue of over £100m. The financial crisis which two years before had pushed it to the very edge of bankruptcy, and a knock-down sale to an American competitor, was finally over. But the company was facing a far more complex crisis — of strategy, organisation, and leadership style.

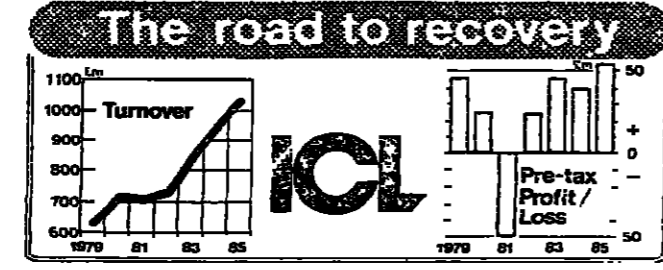
Dr Robb Wilmot, who had been brought in from Texas Instruments 19 months before at the age of 36 in a last-ditch attempt to rescue ICL, had administered a particularly strong dose of the company doctor's classic formula: swinging cuts in employment at all levels (down by a third, to 22,000); a slashing of inventory; the injection of new management blood; and the imposition of tough new budgetary and management controls.

But Wilmot possessed a vision as well as a scalpel. With an eye on more than just the immediate future, he had accompanied the scrapping of several product development programmes with the initiation of new ones, and an increase in the development budget. He had also formulated the framework of a new corporate strategy which, for the first time, really took account of the globally competitive nature of the computer industry; and of ICL's very limited position within it — including its tiny market share of one per cent.

The company would no longer try to develop everything itself, and span virtually the entire market, but would build some of its products using technology shared with (or bought from) key collaborators — one of the main early deals was with Japan's Fujitsu, on mainframe computer technology. Other products would be purchased from independent suppliers. ICL's own research and development would move "downstream" to develop systems in carefully selected "vertical" markets within particular industries. Where possible these would be global, but ICL would also exploit market variations from country to country.

For a company the size of ICL — with sales of £1bn, it is a mere one-fiftieth of IBM — Wilmot's "networked" product line" strategy was probably the only feasible one. But for it to

work, the company's whole culture and way of operating would have to be radically changed. It had to abandon its traditional driving force, of simply developing "boxes" using the latest technology and then selling them to all comers. Instead it had to develop solutions to the requirements of particular customer categories. This meant deciding who it wanted its customers to be, and getting much closer to them. It meant understanding its competitors



much better. It meant harnessing its internal managerial and organisational resources far more effectively. And it meant working with other companies to promote the cause of "open system interconnection" — the development of international standards to allow competing products to operate with each other.

For a company with such a technology-dominated culture, with a barely skin-deep understanding of marketing, and with a traditionally functional and poorly-co-ordinated organisational structure, it was an enormously tall order for ICL to try to implement Wilmot's strategy.

By the time of the £100m rights issue, Wilmot was already deeply frustrated at the slow pace of change. Characteristically, he was "leaping along at 100 miles an hour," as he puts it. "But the

rest of the organisation was clanking along at 50. The networked product line was still on paper, not a reality." Though Wilmot's managers — an extremely bright bunch — had accepted the strategy, "and were running around reciting it," the true level of acceptance was patchy. The degree of execution was even more limited.

As Wilmot now admits, the problem was exacerbated by his lack of feel for organisation issues. Things were not helped

what he wanted to achieve. But he couldn't pull the levers." Eddie remembers the strains of 1982 and 1983 especially clearly. Like Wilmot and Bonfield, he was working under intense pressure, with no weekends and no holiday for more than two years. His job was not only to help interpret Wilmot's strategic vision, but to oversee the beginnings of a matrix management structure which had been initiated in order to inject a degree of delegated decision-making into what until then had essentially been a dictatorship.

Many other companies have found it extremely hard to operate matrix management, in which two parts of the organisation (for instance product and country managers) share responsibility for business development and financial performance. But Wilmot, Bonfield and Eddie saw it as the only way to get ICL closer to the market, and operating more entrepreneurially, while at the same time improving its management of the many technological and other interdependencies between its various constituent parts.

A straightforward structure of decentralised and largely unco-ordinated business units, as operated by many American companies, would have been inadequate. As Eddie points out, "much of ICL's competitive advantage stems from its ability to sell integrated solutions."

The idea was to divide Eddie's 200-person head office staff unit, the "product marketing division," into separate cells with "business managers" who would be responsible for co-ordinating the various parts of ICL's functional structure: Bonfield's sales organisation, and the two development units, and the factories.

It did not work well. Instead of creating the hoped-for cohesion, Wilmot says it produced mainly "tension, conflict and lack of decision-making." It also helped create a phase of what he calls "delegating upwards." Instead of taking decisions themselves, "anyone in the matrix tended to appeal to me or take my name in vain ('Robb says')." It made me

frustrated. "I knew exactly what to do strategically, but I hadn't got an organisation to understand or do it."

"The problem was partly that the rest of the organisation didn't understand the matrix, or how to operate within it," says Peter Bonfield. "The ICL culture was such that you weren't a man unless you'd come up the line organisation." At Texas Instruments, where both he and Wilmot had cut their management teeth, it was the reverse — there the product/marketing people wielded the most power.

"Basically it was a problem of our not understanding the animal we were training," admits Bonfield. "Our words and the nodding heads didn't mean the same thing." A further difficulty, he says, was that "Robb and I were used to working in an organisation where the management had all grown up together and spoke a common language." At ICL it was a very different matter; the company was the product of a series of mergers in the 1960s and 1970s.

ICL's culture, based on functional departments, was clearly misaligned with what I was trying to do," says Wilmot. "I got immensely frustrated. I knew exactly what to do strategically, but I hadn't got an organisation to understand or do it."



Wilmot, whose memos became known as "Robbograms" within ICL, generates "more ideas per minute than most people do in a year"

The strains and stresses of this period stimulated Wilmot and Bonfield into taking a whole range of education and communication initiatives, including a marketing training programme for managers right across and down the company, a strategy briefing process called "managing in ICL"

"Stepping back from hands-on management was very difficult for me," Wilmot admits. Not only was it against all his instincts, but it left a vacuum which took almost a year to fill. It was a pretty worrying period for the whole company and created quite a hiatus," he says. Several senior managers still resent the considerable uncertainty and strain it caused.

The vacuum only began to be filled and organisational capability created when two major initiatives combined to produce a rapid learning effect: for managers throughout the company. Both took Wilmot and his colleagues three months to prepare in outline, and another six or more to take full effect.

The first, born of Wilmot's determination to make a full matrix structure work in spite of all the problems which had been experienced so far with the 1982 version, was the creation of the first of a set of decentralised, semi-autonomous "business centres." Staffed by an inter-disciplinary group of development and marketing

specialists, these centres were given overall global responsibility for each of ICL's chosen "vertical" markets. Their managers were selected from the central division, and a product/marketing structure which were previously nonexistent.

The second, covering ICL's vast research and development effort, was a "learning by doing" programme. The essence formed part of a four-tier programme for ICL's 2,000 managers — an initiative which Ray Fields, the company's head of management development, had been advocating since 1981.

The shape of both initiatives — the "learning by doing" development of the business centres, and the design of the education programme itself — were heavily influenced by discussions throughout late 1983 with the academics.

The discussions involving Wilmot himself and a small task force of ICL managers, also came to the view that it was no good going ahead with his plan to introduce a brandy-based, bottom-up strategic planning process — with quarterly reviews to check constantly the need for change — if this was not accompanied by a parallel organisation and management review process which would make strategic changes effective. Both were introduced in late 1983. It has taken much time and a lot of error to get both sides of the system working effectively. The first article in this series appeared on Monday; the final one will appear on Friday.

His report, not only underlined the extent of misunderstanding about how the organisation works, but pointed to growing resentment among senior managers that too many decisions were still being taken by Wilmot, Bonfield, and the finance director. "It was clear the point that the chief executive couldn't continue to be involved in every product decision," says Bonfield. The use of raw power was no longer acceptable.

Wilmot then made a conscious — and risky — decision to step right back from involvement in many areas of decision-making. Instead, he decided to create a vacuum which would force the pace towards decentralised decision processes, and produce an organisation which could operate largely without him. "All of a sudden I was refusing to make certain judgments and decisions — I said the others had to make them."

In this he says he was heavily influenced by the salutary example of several well-known US electronics multinationals. "They had had very strong leaders who had unknowingly overpowered the organisation — until it almost fell apart. Clearly I had to step back and replace my previous role of over-empowering with a vacuum which would force the pace towards decentralised decision processes, and produce an organisation which could operate largely without him."

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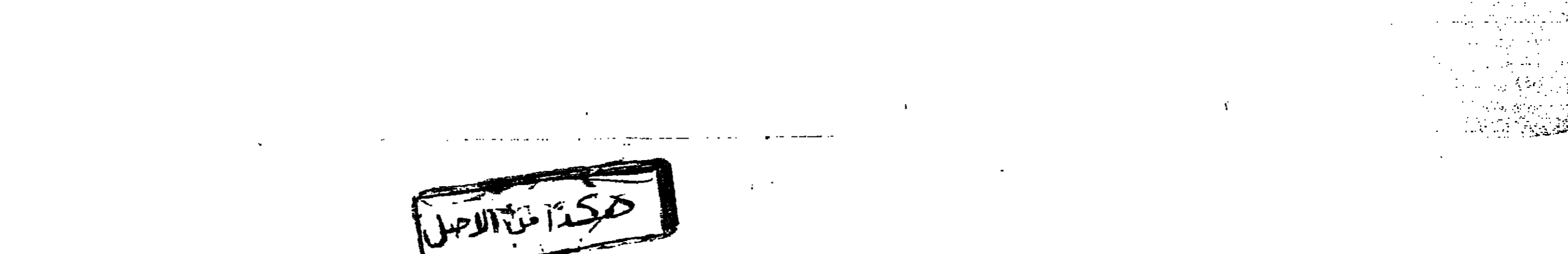
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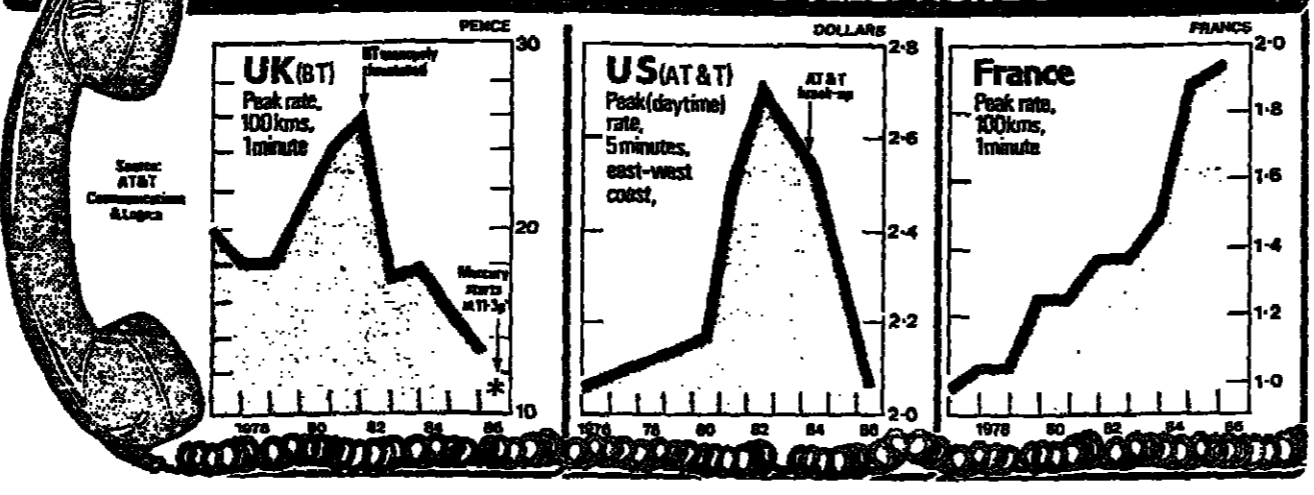
Immigration in Europe

Political rights and foreign workers

By Hermann Korte

SAUDI ARABIA and West Germany have one thing in common: a large number of guestworkers. Like West European states, Saudi Arabia has depended on importing guestworkers to supplement its workforce deficit during economic booms. Now that signs of Saudi recession are beginning to appear, it has become evident that it is not so easy to "get rid" of part of the approximately 3.5m foreign workforce. The social costs and political consequences of guest-worker programmes usually arise when the original economic benefits are long since forgotten but the foreign workers are still in the country. Unlike its West European neighbours, where ex-colonialists have an assured residence status, Germany has almost no workers from its previous colonies. After nearly 25 years of employment of foreign migrant workers in the country, it is clear that organised recruitment of the so-called "Gastarbeiter" was connected with the basic idea of getting seasonal and temporary lower-paid workers with lower social security costs. Labour rotation was not only accepted in principle by those in power but forced on them by the unions, since they feared competition from a cheaper and more easily manageable labour force. As for the countries from which the guestworkers came, they hoped to ease their unemployment problems and induce economic development by using repatriated workers who had gained experience in foreign industry. The migrant workers themselves hoped after a temporary stay in a foreign country—even accepting bad conditions at home on return. However, it is now recognised that neither the hopes of sending and receiving countries nor those of the migrants have been fulfilled. Indeed, it is possible that some structural economic problems may arise from large-scale and long-term employment of a cheap and poorly qualified workforce. Most of Germany's guestworkers have now settled down permanently. They want to stay a long time but without changing their citizenship. In 25 years of an unplanned, new form of migration has emerged: amounting to life-long residence in a foreign country. Many foreign workers and their families are only partially integrated in their adopted lands. Those actually in jobs are integrated into their working worlds. They are often core members of the firm, organised in trade unions, taking part with equal rights in elections for official social organisations and workers' councils, and well-respected colleagues. But all this ends at the factory gate. Outside the place of work there are hardly any contacts. Admittedly, children are integrated in their schools and in peer groups. But other contacts, such as social visits, are remarkably rare. Politicians and political administrators, at federal and state levels, generally believe that the foreign population, despite an average of 15 years of stay, is a temporary phenomenon. All official statements and decisions repeatedly emphasise that West Germany is not a country of immigration. Only the new "Green" party differs in some respects from the other three established parties in the Federal Parliament, without, however, having a clear alternative position to the fact of residence. The official attitude to migrant workers in West Germany seems to assume that they are merely objects of administrative concern. The policy towards foreigners in general is governed by the myth of sole possession of power. Certainly the Germans are more powerful than their foreign co-residents, but the latter are not that powerless. Sometimes one gets the impression that political decisions assume that foreign workers are manipulable objects who can neither read nor write. One aspect that politicians and administrators often forget is that resident foreign workers are also members of a constitutional state in a parliamentary democracy. Unlike, for example, the Poles in the Germany of Kaiser Wilhelm II, contemporary migrants benefit not only from general human rights, but also from the principles of the constitutional state, whereby some political groups and organisations, eg. churches and unions, guarantee them extra protection. As long as the foreigners are legally resident, they are not merely part of an industrial reserve army, but are relatively protected members of a democratically organised economic and social system. This is one reason why the hardline conservative Minister of Interior Affairs, Dr Zimmermann, cannot implement his plans for a rigorous policy towards foreigners. The Saudi Arabians have also realised that there are limits to their desire to repatriate their guestworkers, set by economic religious or ethical principles of internal politics or by a foreign policy which takes into consideration that the guestworkers come from a fellow Islamic state. In Germany and other West European countries, political participation of guestworkers will form a major point of contention. Increasingly it seems to undermine the principle of the nation state. This applies not only to border-crossing problems, but especially to the question of how a society justifies rights to political participation. In the 19th and early 20th centuries, belonging to a nation was a persuasive argument in the fight for equal and free voting rights. However, at the end of the 20th century, it is debatable whether belonging to a nation alone or long-term residence justifies political participation rights. A test for European unity will be the question of how workers who spend the greater part of their lives in a foreign country can be given rights to political participation and voting rights. It would be a positive step forward if the West European states were to resolve this issue through communal action, since problems already looming on the horizon will be soluble only through European solidarity. There are already hundreds of thousands of North African and South-East Asian guestworkers in Greece, Italy and Spain, and despite regional high unemployment, this trend is on the increase. Whether in these cases lessons from the past will be drawn for the future will depend on whether the West European states provide a good example for their South European partners. The author is Professor of Sociology at the Ruhr-University Bochum.

HOW COMPETITION AFFECTS TELEPHONE CHARGES



Competition or the threat of it has served to cut long-distance phone charges in the UK and the US. In France, where there is so far no challenge to the state monopoly, prices have continued to rise.

Mercury spreads its wings

By Jason Crisp

roughly one quarter of BT's profits and Mercury expects to have some orders from almost all of them within a year. A straw poll among telephone managers indicates it could succeed. One foreign-owned multinational with 50 lines said on present pricing it would change over 18 to Mercury and half its needs would be met by Mercury if BT did not respond on price. BT's response will be critical because the wrong reaction could result in a large dent in profits. BT's high fixed costs means that price cuts or revenues lost to Mercury have a large impact on its profits. "If BT gives away £1 of revenue it is also giving away £1 of profit," notes Mr Bill Dixon, analyst at stockbrokers Scott Goff Layton now part of Smith New Court Agency. There is a fierce debate going on within BT. The many managers who have been exhorting over the past few years to become commercial and competitive are frustrated that BT is not taking immediate aggressive action. Sir George Jefferson, chairman of BT, insists that he will not be panicked into making a response to Mercury. "We will want to look at how things are going. We have various plans in embryo on how we will react if we find the need to do so... and if we need to we shall do it. As of today we have not decided what to do."

TOMORROW Britain becomes the second country in the world after the US to have competitive telephone services. After five years and more than £150m investment in the new network, Mercury communications will be ready to start ringing along with BT's "phones". The Mercury start ringing along with BT's "phones". The Mercury start ringing along with BT's "phones".

Vertical text on the left margin, possibly a page number or reference.

Penalties of VAT

From the National Chairman, Union of Independent Companies. Sir—The Finance Act 1985 contained some major changes to VAT legislation. New penal enforcement provisions unilaterally applied could seriously damage companies which have been in the habit of understating tax payments. The VAT returns should be submitted late, overclaiming input tax, and submitting VAT returns late. In circumstances in which neither a criminal nor civil fraud offence is in question, a penalty of 5% of the VAT tax assessed will be automatically imposed together with an interest charge. The UIC supports fully the need to ensure the proper records are retained by registered traders, and that VAT returns and payment are made on time, but we are concerned that the strict application of these new penalties later this year, at a time when many independent manufacturers are facing substantial rate increases, following the redistribution of the rate support grant, will cause unnecessary "cash flow" burdens to many such firms. We believe that the Government should face the commercial reality of the situation and instruct Customs and Excise to mitigate new penalties during the first six to nine months of their application so that they can work up their full impact over this period. This is an appropriate time for the Government to consider, within the context of its programme of "lifting the burden" on smaller firms, allowing such enterprises an additional month's credit in the payment of amounts of PAYE, National Insurance and VAT. This would be some compensation for the cost, which is often quite significant in relation to their size, which they incur in acting as unpaid tax collectors for the Treasury. B. A. Baldwin, London SW7.

Letters to the Editor

Regenerating inner cities. From Mr D. Harrison. Sir—I suggest that regeneration of the inner cities can only come from a radical change in the way we live. Money invested in that way ends up in London and very little of it seems to find its way back to the provinces. I therefore suggest a 10 year tax holiday for all forms of property investment in any of our towns and cities, confined physically to areas which were developed before World War One. This would boost refurbishment and increase the value of the local business rating base. Declining inflation makes property a safe home for individual investment. Remember that the inner towns and cities were all built by local people with money made locally. Desmond Harrison, Fox & Harrison, 51 Lower Hall Lane, Walsall, Staffs.

Labour pay policy

From the Deputy General Secretary, Technical Administrative and Supervisory Section AUEW. Sir—There are certain inaccuracies in your report "Unions spurn Labour pay policy" that seems important enough to be pointed out. While we welcome Mr. Hammond's recruitment to those growing ranks who oppose incomes policy his union is not the first to do so publicly. In April the STUC publicly declared its opposition. Two weeks later (at an annual conference) agreed that "any hint of a wage restraint policy by the Labour Party will spell electoral disaster and prevent Labour winning back the votes of skilled workers." We consider this to be one of the most important issues at our conference. Barbara Switzer, Onslow Hall, Little Green, Richmond, Surrey.

British coal industry and the collapse in oil prices

From Mr W. Griffiths MEP. Sir—Your editorial (April 30) on how the British coal industry should respond to the collapse in oil prices only tells half the story. Your main point is undoubtedly correct—namely that electricity prices must come down in the UK in line with the international trend, otherwise British industry and employment will be put at risk. Where your analysis leaves something to be desired is the "fair treatment of the NCB (now British Coal)" and its accounts in the light of the presumed demise of Opec's monopoly. During the past 15 years, the rest of the Opec monopoly price for oil, the NCB was used by the UK as a form of strategic insurance against even greater exploitation by Opec. Massive capital investment was pumped into new coalfields, and new pits in Yorkshire and the Midlands with the intent of reducing oil burning in UK power generation virtually to zero. It is nobody's fault that the Selby coalfield with its 10m tons capacity per annum is coming on stream now, with the price back down to mid-1970s levels. In fact the development of Selby and the Vale of Belvoir have played some part in helping to crack the Opec

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Wednesday May 14 1986

SHARE OUR STRENGTH NOMURA

FEB MANUFACTURERS & SUPPLIERS OF BUILDING & CHEMICAL PRODUCTS FOR THE CONSTRUCTION INDUSTRY

WEST GERMAN ARMS GROUP WARNS OF 'EFFORT' NEEDED TO BREAK EVEN Krauss-Maffei tank orders fail

BY PETER BRUCE IN BONN Krauss Maffei, West Germany's premier battle tank producer, has warned that a complete collapse in tank orders will force the group to rely solely on its civil business for profits in 1987 and 1988.

months of 1986 had fallen a further 25.9 per cent to DM 363m. He said headquarters staff would have to be cut, and that other savings would have to be made. He expected turnover this year to fall to around DM 1.1bn. Krauss Maffei deals its last Leopard 2 tank to the West German military in March next year and it is generally thought that the Defence Ministry will order an updated version of the tank in the 1990s rather than pursue a troubled joint venture for a new tank with the French.

Boost for Hessische Landesbank

By Our Financial Staff HESSISCHE Landesbank (Hela), the big West German bank, reports improved profits for 1985 and plans to pay a maintained 5 per cent dividend.

Texaco warns low oil prices will reduce 1986 earnings

BY OUR FINANCIAL STAFF TEXACO, the third largest US oil group, is unlikely to match its first quarter earnings in succeeding quarters of this year because of falls in oil production revenues, Mr John McKinley, chairman, warned at the annual meeting.

Texaco has not announced company-wide layoffs like other major oil companies, but last month it began re-evaluating administrative and overhead costs which may result in some redundancies, Mr McKinley said. On the important subject of litigation, the chairman said the group "has been making every reasonable effort" to reach a settlement with Pennzoil to end the legal dispute over Texaco's \$10.2bn 1984 acquisition of Getty Oil.

Operating profits moved up from DM 330m to DM 360m (\$155.9m), and net profits increased to DM 59m from DM 51.6m in 1984. Credit volume was little changed at DM 53m, and businesses volume also held steady at DM 70.7m.

Barclays to establish jointly owned Tokyo securities firm

BY YOKO SHIBATA IN TOKYO BARCLAYS BANK OF THE UK aims to establish an integrated securities operation in Tokyo which, in accordance with Japanese requirements, it would own equally with another British company.

Barclays, which has had a commercial banking branch in Japan since 1972, last week opened a wholly owned trust banking subsidiary in Tokyo which will seek to attract fund management business. It is one of nine foreign entrants to this sector.

Boliden cuts holding in utility

By Our Financial Staff BOLIDEN, the Swedish mining and metals group which has been hit by lower profits, reported a major asset disposal.

Anglo American Coal raises profits 46%

BY KENNETH MARSTON, MINING EDITOR, IN LONDON ANGLCO American Coal (Amco) of South Africa has boosted pre-tax profits for the year to March 31 by 46 per cent to a record R491.1m (\$149m) fulfilling the promise shown at mid-year.

Hafslund warns of downturn

By Fay Gjester in Oslo HAFSLUND, the Norwegian group involved in ferroalloys, hydro-power, engineering and - since its acquisition of Actinor - pharmaceuticals, reports a sharp drop in profits for the first quarter of this year.

Loews steps up CBS holding

By Paul Taylor in New York LOEWS, the US hotel group, has increased its stake in CBS, the television network and entertainment group, to 17 per cent, Mr Laurence Tisch, Loews' chairman told shareholders at the group's annual meeting yesterday.

Northgate Exploration set to break even

CANADA'S gold and copper-producing Northgate Exploration expects to see approximately "break-even" financial results this year in the light of current metal prices and production levels.

United Brands edges ahead

By Our Financial Staff UNITED BRANDS, the US food group, showed a net operating profit of \$12.9m or 80 cents a share, for the three months to March 31, compared with \$9.8m or 70 cents. Because of a recent change of year-end, this period has become the New York-based company's first quarter for 1986.

Nedlloyd profits 'could fall by half'

By Andrew Fisher in London NEDLLOYD, the Dutch shipping, transport and energy group, could see profits drop this year to about half the level of 1985, Mr Jakobus Groenendijk, the chairman, said yesterday.

US stores groups lift first quarter earnings

By Paul Taylor in New York J. C. PENNEY and The Limited, two major US retail groups, yesterday posted sharply higher first quarter earnings helped by continued strong sales.

group's stores and mail-order catalogue business. He added that gross margins improved substantially because of strong sales and lower markdowns. Mr Howell said Penney would continue to focus on inventory and expense controls and added: "In this economic environment we are optimistic about our results for the remainder of the year."

Amro buys into German co-op

AMSTERDAM-ROTTERDAM Bank, one of the biggest banks in the Netherlands, is taking the unusual step of taking a small stake in a fast-growing West German retail co-operative.

Home Group recovers to profits of \$64m

BY OUR FINANCIAL STAFF HOME GROUP, the US financial services company whose largest interest is Home Insurance, has announced a \$1.00 a share profit for the first quarter against a loss of \$4.64 a share for the comparable period of 1985.

Baer Holding ahead for year

By William Dullforce in Geneva BAER HOLDING, the parent company of the Julius Baer banking group of Zurich, yesterday reported a 19 per cent increase in net earnings to SFr 15.5m (\$8.6m) for the year ended March 31.

UBS Capital Markets Group Investment banking on a worldwide scale. New issue pundits abound. It's in the secondary market that real involvement is scarce.

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May 14, 1986

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INTL. COMPANIES

Schering confident
despite sales fall

BY LESLIE COLITT IN BERLIN

SCHERING, the West German pharmaceuticals and chemicals group, had record sales and profits last year and is confident of continued "satisfactory" earnings this year, despite a fall in sales in the first quarter.

Group sales for the West Berlin-based company rose 7 per cent last year to DM 5.1bn (\$2.3bn). Net profits were up 17 per cent to DM 178m for the group and rose 23 per cent to DM 112m for the parent company. Schering sales outside West Germany remained at their high 82 per cent of total turnover. The company's largest division, pharmaceuticals, boosted sales 11 per cent to DM 2.1bn. Agrochemicals rose 4 per cent to DM 1.4bn while industrial chemicals remained at DM 232m. Electroplating, mainly for the electronics industry, increased sales 13 per cent to DM 332m. Schering last year decided to give

off its loss-making division for fine chemicals, despite a 6 per cent sales rise to DM 303m. Talks are in progress with other companies on a direct sale or co-operation arrangements to be concluded by the summer.

Holding a 49 per cent worldwide share of the oral contraceptives market, Schering introduced two birth-control pills in the US earlier this year. It hopes to carve out a small but lucrative share of the \$700m annual market for the "pill".

Dr Klaus Pöble, member of the board, said an 8 per cent drop in sales in the first quarter of this year was largely the result of exchange-rate factors stemming from the fall in the value of the dollar and the pound from their high levels in the same period of 1984.

The fall in sales, however, was not accompanied by a corresponding drop in earnings.

Edelman loses
Fruehauf
proxy fight

MR ASHER EDELMAN, the New York financier, has been soundly defeated in his proxy battle to win control of Fruehauf, the Detroit manufacturer of truck trailers and automotive equipment, our New York staff writes.

Fruehauf said that the management's slate of directors had received 13.4m votes, or 86.3 per cent of the shares voted for the directors. Mr Edelman, who holds just under 9 per cent of Fruehauf, received 2.13m votes.

Mr Robert Rowan, Fruehauf's chief executive, said that "the board and management has been given a resounding mandate from its shareholders to continue to operate Fruehauf in a manner that continues to enhance the value of their investment." On Wall Street yesterday Fruehauf's shares closed 5 1/2% down at \$48.

Last month Fruehauf rejected a \$41 a share offer from Mr Edelman prompting him to try to win control by getting his own board elected. Marriott, the US hotels and food group, said the offer it made to acquire Saga, the restaurant concern, for \$45m, or \$34 a share, was not accepted before the expiry time. Marriott said it was considering alternatives.

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INTL. COMPANIES & FINANCE

Sumitomo braces itself for change

BY CARLA RAPOPORT IN TOKYO

TOGETHER, THEY handle 60 per cent of Japan's trade with the rest of the world. Their combined sales would outstrip the gross national product of a small Latin American country. But their future looks very bleak.

Japan's major trading houses, with names such as Mitsui, C. Itoh, and Nissho Iwai, act as intermediaries in Japan's export and import businesses, handling everything from instant noodles to optical fibre. Among the largest of these trading houses is Sumitomo Corporation, which last year held the distinction of being the most profitable of the leading 13 trading houses. It earned its top ranking, though with a net profit margin of just 0.25 per cent.

The trading companies high-volume, low-margin business of playing middle-man has been a tradition in Japan for at least 400 years. In the next five years, according to Sumitomo, it will change for good.

"Our profit from trading will fall below our costs in three to five years, maybe 10 at the most. If we stay as simply the go-between, I personally feel sure this will happen. This is not only our recognition but the recognition of all traders," says Mr Toshihiko Morita,

director of corporate planning at Sumitomo. The reason for this gloomy scenario is apparent to anyone who has looked at the yen-dollar exchange rate recently. The Japanese currency has climbed

domestic companies will be a liability as Japan slowly shifts from an export-led economy to one with more balance. "We have to make our business plans now on a multinational basis," he says, in order to avoid the

harmful effects of being caught in the yen squeeze.

This means that Sumitomo's London office, for example, will soon be developing deals with Middle Eastern companies without direct input from Tokyo, he says. "There will be more business between London and New York and more exports from south-east Asia to the US and Europe by Sumitomo companies."

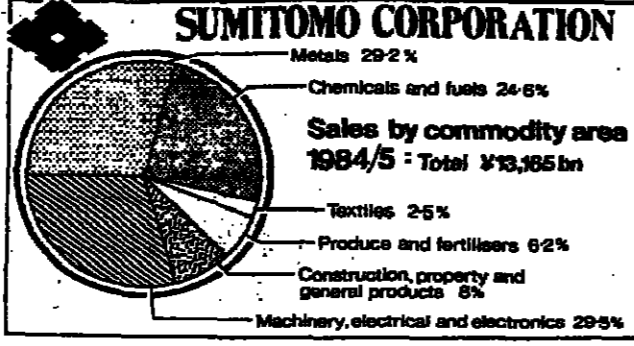
Bilateral business, based on

Japan, will be a thing of the past for the successful trading companies. "Our business function used to be a purchase from manufacturer to simple sale to our customer. Now, we must spend much more effort on marketing to enable manufacturers to improve their products and widen their markets. We have to change from a simple go-between to the intellectual function, backed by marketing and merchandising."

Equally, Sumitomo is putting increasing weight on capital investments in new business fields. Recently it joined hands with two other trading houses to plan the start-up of a new international communications company. Last year, it helped to found Sumitronics, in Sunnyvale California, an electronics and telecommunications equipment marketing company.

A string of other ventures since then include a \$75m investment in a copper mine in Arizona and the establishment of a science park in Singapore.

"Priority is not in my dictionary," said Mr Tadashi Ito, president of Sumitomo, in a recent interview. "Every business chance, however minuscule it may be, is important in today's business environment."



from about ¥240 to reach ¥160 against the dollar during the last year. As a result, Japan's exports are slowing, with major electronics and car makers scrambling to increase their production outside Japan. Fewer exports mean less business for the trading houses.

According to Mr Morita, 90 per cent of the trading companies' sales are based on direct trade with Japan. This excessive dependence on

State blocks San Miguel move

BY SAMUEL SENOREN IN MANILA

THE Philippine Securities and Exchange Commission yesterday barred San Miguel Corporation from electing its board at the annual meeting until issues are resolved about the sale of its brewery in Hong Kong to Anheuser-Busch of the US, and the repurchase of a strategic stake in the company from a local investment fund.

A special commission tracking down the wealth of former President Ferdinand Marcos and his close business associates, had asked the SEC to issue the order after its own attempt to call off the shareholders' meet-

ing was ignored by the company.

The commission—which had sequestered 18m shares of San Miguel owned by Mr Eduardo Cojuangco, a known Marcos associate—feared that the proceeds of the sale of the brewery in Hong Kong would "leak" to Mr Cojuangco, who is also a member of the Coconut Industry Investment Fund which owned the 33.1m shares in San Miguel.

The Soriano group which now manages San Miguel had agreed to pay the Coconut Fund \$165m for the shares, drawn mainly

from the proceeds from the sale of the Hong Kong brewery amounting to about \$150m.

The Commission also wanted to know if Mr Andres Soriano, the San Miguel chairman, would vote the shares, which were bought by Neptunia, a San Miguel subsidiary.

Mr Soriano indicated yesterday that the shares in question would become part of treasury stock, and said the move to sell its Hong Kong operations was to prevent the stake from falling into unfriendly hands.

TNT seeks to raise A\$129m via placing

By Our Financial Staff

TNT, the Australian transport group, is to raise about A\$129.6m (US\$96.8m) through a private placement of shares intended to fund working capital and develop worldwide operations.

The 36m shares—representing about 11.4 per cent of expanded capital—will be priced at A\$3.60 each, the company said in a stock exchange statement. This compares with a closing market price in Sydney yesterday of A\$3.50, down 24 cents.

Subscriptions to the issue on June 5 can pay in full, or in two equal tranches, with the final call on December 4. Brokers are Ord Minnett and Potter Partners.

The company, known formerly as Thomas Nationwide Transport, last Friday reported a 45 per cent boost in nine-month net profits to A\$68.24m. It has the UK distribution contract for Rupert Murdoch's newspapers, and as well as freight, courier and shipping services, it holds nearly half of the Ansett domestic airline.

Citizen Watch profits decline 23%

BY YOKO SHIBATA IN TOKYO

CITIZEN WATCH, the diversifying Japanese watchmaker, showed a dip in parent company pre-tax profits of 13.7 per cent to ¥19,446m (\$64.82m) in the year to March, marking the first earnings fall in three years.

However, it is maintaining its annual dividend at ¥7.50. Net profits were down 23.2 per cent to ¥4.2bn, on sales of ¥154.14bn, up 4.3 per cent.

Volume sales expansion of 29 per cent was achieved in the

wristwatch division which is still Citizen's main line of business. But in value terms, watch sales gained only 1 per cent to ¥165bn, caused by a softened market price following the incursion of cheap products.

Sales of machine tools also slumped, reflecting reduced investment by electronics companies. But sales of office equipment such as printers fared well, due to a recovery in US demand, and brisk sales of new products like small liquid

crystal television sets, floppy disc drives and videotapes.

The yen's appreciation against the dollar did not make much impact on earnings, as 90 per cent of its wristwatch exports were denominated in yen.

Citizen projects overall sales for the year at ¥163bn, an increase of 5.8 per cent. Pre-tax profits are expected to fall another 13.8 per cent to ¥9bn, however.

This announcement appears as a matter of record only April 15, 1986

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Deutsche Bank AG (New York Branch)
Bayerische Vereinsbank AG (Union Bank of Bavaria) (Chicago Branch)
Berliner Handels- und Frankfurter Bank
Commerzbank AG (Chicago Branch)
DG BANK, Deutsche Genossenschaftsbank (New York Branch)
Manufacturers Hanover Trust Company
Standard Chartered Bank (CIBD-Chicago)
The Bank of Nova Scotia Group
Banque Paribas (Chicago Branch)
Credit Suisse
Banque Nationale de Paris (Chicago Branch)
Marine Midland Bank, N.A.
Dresdner Bank AG, New York Branch
(Agent)

All these securities having been sold, this announcement appears as a matter of record only. The securities are not registered under the United States Securities Act of 1933 and were offered and sold outside the United States of America, its territories and its possessions.

Burton Capital B.V.
U.S.\$80,000,000
9% per cent. Guaranteed Notes 1991

unconditionally and irrevocably guaranteed as to payment of principal and interest by, and with Warrants to subscribe for ordinary shares in,

The Burton Group plc

The Issue Price of the Notes with Warrants was 125 per cent. of the principal amount of the Notes

S. G. Warburg & Co. Ltd.	County Bank Limited
ANZ Merchant Bank Limited	Banca Commerciale Italiana
Banque Paribas Capital Markets Limited	Barclays Merchant Bank Limited
Commerzbank Aktiengesellschaft	Credit Suisse First Boston Limited
Dresdner Bank Aktiengesellschaft	Goldman Sachs International Corp.
Samuel Montagu & Co. Limited	Morgan Grenfell & Co. Limited
Morgan Guaranty Ltd	Nomura International Limited
Orion Royal Bank Limited	Salomon Brothers International Limited
Société Générale	Union Bank of Switzerland (Securities) Limited

Burton Capital B.V.
Guaranteed by
The Burton Group plc
U.S.\$80,000,000
U.S. Dollar/Pound Sterling
Long Dated Foreign Exchange Swap
with
County Bank Limited
COUNTY BANK
National Westminster Bank Group

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland.

Republic of Portugal
Placing on a yield basis of
£50,000,000 Loan Stock 2016

The following have agreed to subscribe or, as agents of the Republic of Portugal, to procure subscribers for the Stock:—

S. G. Warburg & Co. Ltd.	Lloyds Merchant Bank Limited
Baring Brothers & Co., Limited	County Bank Limited
Hill Samuel & Co. Limited	

Application has been made to the Council of The Stock Exchange in London for the Stock to be admitted to the Official List.

In accordance with the requirements of the Council of The Stock Exchange in London £5,000,000 of the Stock will be available to the market on the date of publication of this advertisement. The Stock is payable as to £30 per cent. on acceptance and as to the balance not later than 26th September, 1986, with interest payable semi-annually on 20th May and 20th November.

The coupon and issue price will be determined, as provided in the Placing Memorandum, at 3.00 p.m. today and will be announced later today.

Particulars of the Stock are available from Extel Statistical Services Limited. In addition, particulars of the Stock may be obtained during usual business hours until 28th May, 1986, from:—

Rowe & Pitman Ltd. 1 Finsbury Avenue London EC2M 2AA	Cazenove & Co. 12 Tokenhouse Yard London EC2R 7AN
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14th May, 1986

INTERNATIONAL COMPANIES and FINANCE

Portugal reopens Bulldog sector

BY CLARE PEARSON

S. G. WARBURG, with Lloyds Merchant Bank as co-lead manager, announced a \$50m 30-year Bulldog bond for the Republic of Portugal yesterday. This marks the reopening of the Bulldog market after the announcement on April 29 that 1 per cent stamp duty on trading in this class of bond would not be included in the 1986 Finance Bill, as had been threatened in the Budget speech.

German interest rates soon, while a heavy volume of new paper is expected to be launched in the course of the month. In this environment dealers feared that even a new issue for Daimler-Benz, its first Euro-market borrowing, would not be well received. Deutsche Bank led the DM 500m, 15-year deal which was priced at par with a 5 1/2 per cent coupon. Deutsche Bank said it was trading just within the 2 1/2 per cent fees yesterday afternoon.

Chase and Merrill win mandate for Spain

By Peter Montagnon, Eurormarkets Correspondent

CHASE MANHATTAN and Merrill Lynch emerged yesterday as the winners of the long-awaited mandate to arrange a \$500m eight-year loan facility for Spain. The deal will replace the \$500m facility assembled for Spain in 1984 by Merrill Lynch and, following a spate of repayments by Spain, will be the Kingdom's only outstanding Eurocredit when it is completed.

Japanese houses in bond lead-management challenge

BY CLARE PEARSON

US and European securities houses admit they are flustered. The London-based subsidiaries of the "Big Four" Japanese securities houses—respectively, Nomura International, Daiwa Europe, Nikko Securities and, to a lesser extent, Yamaichi International—have recently shot to prominence in the Eurobond lead-management tables.

This cannot be explained by a flood of European or equity-related issues for Japanese companies. Rather, mandates for dollar issues from prestige US clients such as IBM, PepsiCo, and Exxon, and European state agencies such as Electricite de France, have been falling into the hands of the Japanese.

On the home front the houses are vying for a vast pool of domestic savings which, since the relaxation of government curbs on overseas investment, has been desperately seeking outlets abroad. As a massive surplus on the current account has developed,

EURODOLLAR BOND MARKET SHARE

Table with columns: Lead Manager, Amount \$m, Apr. 1986, Dec. 1985. Lists managers like CFB, Salomon Bros, Nomura Sec, Deutsche Bk, Merrill Lynch, Daiwa Sec, Nikko Sec, etc.

Yet the Japanese securities houses' freedom of movement can be overestimated. Only 10 per cent of an issue can be placed in Japan. Japanese institutions have sophisticated institutions at their disposal and cannot be relied upon to buy instruments priced entirely out of line with the Eurobond market as a whole.

Moreover, US banks and Japanese houses do not share secondary markets in the same way which are effectively private placements (issued by public offerings). This means they stand to lose the sympathy of investors who find themselves unable to liquidate their holdings.

There are further considerations. An issue priced below market rates gets a proportion of the issue in Japan. Old hands in the market, such as large US companies, are aware of this limitation on their ability to place Eurobonds.

Senior executives at the Japanese houses stress their commitment to making money in the market, even in the short term. "We are here to make money," says Mr. K. Yamamoto, managing director of Daiwa Europe. "The record profits that the Big Four turned in for the half year to March testify to this priority."

And European houses forced to underwrite the underwritten deals led by some of the Japanese houses have understandably been worried. At a senior level, however, rival firms seem to welcome extra competition. "The director of Daiwa forces will correct any anomalies created by recent priceings."

Chilean programme reduces foreign debt

BY MARY HELEN SPOONER IN SANTIAGO

A PROGRAMME by Chile's central bank to encourage domestic investors to purchase the country's foreign debt notes on the international market has resulted in the retirement of a small, though significant, portion of Chile's \$20bn of foreign debt. The programme, which allows debt securities purchased abroad to be exchanged at full face value for Chilean pesos, resulted in the purchase of \$230m in debts between July and December of last year, and could reduce Chile's foreign debt by as much as 5 per cent a year.

The debt notes are proving attractive to many investors with long-term projects, since a \$100,000 debt note purchased at \$70,000 makes the buyer a pesos equivalent of \$30,000 on a \$70,000 investment. These investments are expected to increase rapidly in the coming months, from a low of a few hundred million dollars to a high of \$1bn. "The genius of the Chilean system is that it involves no monetary emission, but uses existing pesos," says Mr David Gallagher, a British businessman in Santiago who has negotiated several Chilean debt purchases. "Given the structure of Chile's foreign debt, the buyer has a wide range of notes to choose from—private bank debt, central bank debt, public sector debt and so forth."

In the case of foreign investors using the debt notes, the capital derived from the sale of the securities must be used immediately to pay domestic peso debts, to acquire new peso assets or, in the case of foreigners or Chileans residing abroad, for foreign investments in the country.

The central bank has revised the programme in accordance with market conditions. When the scheme was first announced in mid-1985, the parallel market exchange rate increased by about 5 per cent. But a \$10m monthly limit on official exchange transactions recognised by the central bank appeared to control this spread. Beyond that limit, the amount of Chilean debt notes had to bring in dollars from abroad. When the parallel market (currently running at around 197 pesos to the dollar, against an official bank rate of 189) appeared to stabilise, the monthly limit on official exchange transactions was raised to \$20m.

SE approves Philadelphia options link

By Our Eurormarkets Correspondent

THE London Stock Exchange has given its formal blessing to the idea of a planned link between the London traded options market and the Philadelphia Stock Exchange. In its first formal consideration of the issue yesterday, the Council of the Exchange agreed that work should continue by its staff on the link, which will create a fungible market in currency options. "If instituted, the link could boost liquidity, increase volume and encourage new participants in the London market," the Stock Exchange said.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market. Closing prices on May 13.

Large table with columns: US DOLLAR, OTHER STRAIGHTS, FLUATING RATE, CONVERTIBLE, YEN STRAIGHTS. Lists various bond issues with their respective prices and yields.

Surprise dealer for Jaguar sterling paper

By Our Eurormarkets Correspondent

LLOYDS MERCHANT Bank has been appointed by Jaguar, the UK car manufacturer, to act as a dealer in sterling commercial paper issued by the company once regulations permitting the development of such a market become effective. Jaguar had earlier announced that it was adding a sterling option to its existing Eurocommercial paper programme, but the unexpected twist is that Lloyds was not a dealer under that programme. Bankers said they expect that the ranks of dealers under other existing programmes could also be changed to bring in the relevant expertise as sterling options are added. English China Clays is another UK company with a Eurocommercial paper programme to have announced that it is now adding a sterling option.

SE approves Philadelphia options link

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The paper will be issued through three of the company's subsidiaries—Marubeni International Finance (Cayman), Marubeni Corporation and Marubeni UK (Cayman). It is guaranteed by Fuji Bank.

Advertisement for DSL Bank (Deutsche Siedlungs- und Landesrentenbank Bonn/Berlin) featuring a logo and text: 'NEW ISSUE These Bonds having been sold, this announcement appears as a matter of record only. APRIL 1986 U.S. \$110,000,000 7 1/2% Bonds Due 1996 Credit Suisse First Boston Limited Deutsche Bank Capital Markets Limited J. Henry Schroder Wagg & Co. Limited Bank of Tokyo International Limited Bankers Trust International Limited Banque Bruxelles Lambert S.A. Banque Nationale de Paris Commerzbank International S.A. Compagnie Luxembourgeoise de la Dresdner Bank AG Daiwa Europe Limited Manufacturers Hanover Limited Nomura International Limited Salomon Brothers International Limited Swiss Bank Corporation International Union Bank of Switzerland (Securities) Limited WestLB International S.A.'

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UK COMPANY NEWS

Sears rises to £185m despite footwear setback

Sears, the High Street retailer taking in Dolcis, Saxe...

ANALYSIS OF TRADING PROFITS

Table with 3 columns: Category, 1985-86 (£m), 1984-85 (£m)



Mr Geoffrey Maitland Smith, the chairman of Sears

Tax accounted for £64m (£65.1m) and minorities for a same-again £0.6m.

higher at £68.3m Mr Maitland Smith said the start of trading in the second half had been patchy due to continued unseasonable weather.

Hillsdown extends its offer for Berisford

By Lionel Barber Hillsdown Holdings, the UK food and furnishing manufacturer...

Kleinwort Benson, acting in concert with Hillsdown, has purchased 27.7m Berisford shares (14.5 per cent).

Berisford, which is attempting to put together a management buy-out—combined with an agreed bid from Tate & Lyle, the UK sugar refiner—has appointed independent directors to consider the Hillsdown all-share offer.

The DTI stressed the complex issues raised by the bids for Berisford, whose principal attraction is its wholly-owned subsidiary British Sugar, the UK beet monopoly.

Lloyds' rising shares lift value of Standard offer

BY DAVID LASCELLES, BANKING CORRESPONDENT

Lloyds Bank last night valued its takeover bid for the Standard Chartered Bank at £1.22bn, equivalent to 782p per share.

In the formal offer document posted to Standard shareholders Sir Jeremy Morse, Lloyds chairman, urged them to accept the offer which, he said, "would open up an exciting opportunity for British banking at a moment of significant change in the world economy."

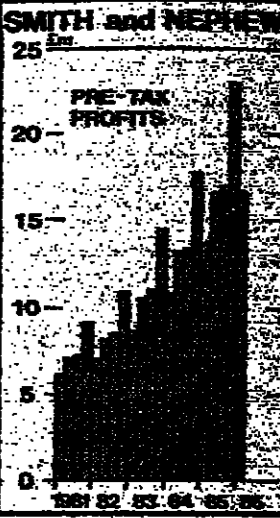
With operating profits ahead by £2.2m at £18.3m, the result represents an improvement on margins with sales ahead only 4.4 per cent to £104.3m (£99.9m). The figures takes in a full 12-week contribution from Affiliated Hospital Products of the US, which was acquired in February 1985.

increase is due to the intervening rise in the value of Lloyds shares. The basic offer consists of 32 new 7 per cent Lloyds Bank cumulative convertible preference shares of £1 each plus £28 in cash for every eight Standard shares.

Standard Chartered, which has rejected Lloyds offer and stated its determination to remain independent, has said it will be considering its own defence plan which will be issued in due course.

through at £11.1m (£8.9m) or 2.72p per share against 2.3p adjusted for the one-for-five scrip issue of May 1985. A further one-for-one scrip is recommended for approval at the annual meeting to be held tomorrow.

SMITH & NEPHEW ADVANCES 24% through at £11.1m (£8.9m) or 2.72p per share against 2.3p adjusted for the one-for-five scrip issue of May 1985.



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Pegler attacks bid as profits rise 20%

By Lionel Barber Pegler-Hattersley, the valves, building and general products manufacturer, yesterday announced a 19.6 per cent rise in pre-tax profits to £21.67m for the year ending last March.

Pegler repeated details announced 12 days ago when it released a profit forecast for 1985-86 and a proposed 37.9 per cent rise in total dividend to 20p. Yesterday's announcement of Pegler's preliminary results also show that turnover has risen 12 per cent to £175m.

Blue Arrow buys headhunter

BY TERRY POVEY Blue Arrow, a USM-star performer, has made an agreed £16m bid for executive headhunter Hoggett Bowers.

Completion of the purchase should take Blue Arrow's market capitalisation over £100m against the £3.1m when dealings began in July 1984. Terms of the offer for Hoggett are one Blue Arrow share for every three and there is a 114p cash alternative. On last night's closing price of 373p for the bidder, the paper offer values Hoggett's shares at 124p each.

Mr Tony Berry, chairman of Blue Arrow, yesterday described the Hoggett acquisition as a "necessary good." The two companies have been negotiating for over a year and Blue Arrow's plans for a major US expansion depend on its ability to offer a full range of recruitment services, he said.

Warehouse bid talks boost shares

The share price of Warehouse Group, the fashion boutique operator, soared yesterday when it said it was involved in talks which might lead to an offer for the majority of its shares.

The shares closed at £121, up £3 on the day, which gives the company a market capitalisation of £8.6m. In the year to March 1985, the group produced pre-tax profits of £50,000 on turnover of £7m, and in the first half of the current year profits were £181,000 (£184,000).

COMPANY NEWS IN BRIEF

YEARLINGS—The interest rate for this week's issue of local authority bonds is 9 1/2 per cent, unchanged from last week, and compares with 12 1/2 per cent a year ago.

Advertisement for BTR featuring a cable and the text: OUR RESULTS AREN'T THE ONLY ELECTRIFYING THINGS WE GENERATE. In the energy and electrical world BTR took full advantage of new products, new markets and new areas to produce record results yet again.

Advertisement for Herman's Sporting Goods, Inc. featuring the text: Herman's Sporting Goods, Inc. has been acquired by The Dee Corporation PLC. We acted as financial advisor to Herman's Sporting Goods Inc. in this transaction and assisted in the negotiations. Merrill Lynch Capital Markets. April 1986.

Handwritten signature or stamp at the bottom of the page.

UK COMPANY NEWS

David Goodhart on the £145m takeover approach to Pritchard

Hawley bids to clean up



Mr Michael Ashcroft (left), chairman of the Hawley Group, and Mr Peter Pritchard, chairman of the Pritchard Services Group.

THERE MUST be a special thrill about buying a company that once employed you. Mr Michael Ashcroft, the mercurial chairman of Hawley Group, succumbed to that thrill for the second time yesterday when he launched his most serious assault to date on the independence of his former employer, Pritchard Services Group.

But the one-time assistant to the Pritchard finance director was driven by far more than sentiment when he unveiled the £145m bid.

The prize if he succeeds is leadership of a £1bn turnover services group with profits close to £75m and, among other things, the number one position in the UK office cleaning market.

The immediate indicators look good for Hawley. Apart from the not insubstantial body of City opinion that is unashamedly hostile to the Hawley style bid was broadly received as intelligent and well-timed.

The timing has of course been prompted by Pritchard's very poor results released last week—a 30 per cent fall in taxable profits to just over £10m and an £11m write-off which left the company in the red for 1985.

Mr Peter Pritchard, the chairman, not surprisingly stressed that it was the first setback in 12 years of uninterrupted growth and that the fundamental problems in North America have now been overcome with sweeping management changes.

A large minority of his shareholders did not concur and Hawley was able to increase its Pritchard stake from 1 per cent to 28 per cent yesterday.

The attractions of the deal are obvious. Aside from Hawley's far stronger recent performance it has the tax advantages of a Bermudan base which would make Pritchard's earnings tax free.

According to Mr Bob Havill, analyst at James Capel, there is also for once real potential synergy in merging the two cleaning businesses in both the US and UK.

The two companies come from similar stables—they have both grown rapidly organically and through acquisition in the low-tech, low capital investment, service sector.

Mr Ashcroft started with a group of camping equipment shops in Birmingham and has now built up the company into a £380m turnover operation with three divisions: security services; home improvements and office cleaning.

By turnover, office cleaning remained the largest division accounting for about half of the turnover. The company has grown fast in the US and last year achieved 61 per cent of pre-tax profit and 55 per cent of turnover. It also has about 30 per cent of its shares traded there.

Since July 1980 when Mr Ashcroft concentrated minds at Pritchard with his dawn raid—

Critics of the company have pointed to the frequent share repurchases, the various minority stakes and quoted subsidiaries that clutter up its balance sheet. At the same time, they have pointed to the fact that the company has not been able to attract the critics with the selling of its non-core interests and the buying out of quoted subsidiaries. It has also shown down its hands for several years.

The belief that Mr Ashcroft's well-known aggressiveness has been tempered with a touch of corporate diplomacy was the support of the world's top banks, only the week before he first departed from the Euro-market and then issued 900m worth of preference shares.

That has helped him secure a balance sheet which is only about 30 per cent over-inflated, rising to 50 per cent if the Pritchard offer succeeds.

However, just when the Hawley image appeared to have been thoroughly established, Ashcroft launched two bids which have raised some of the old doubts again.

First, he made a highly complex bid for the 37 per cent stake in Cope Allman which Hawley had previously bought. He then launched a bid for the 43 per cent stake in Hawley owned but not found a buyer at the right price.

The subsequent deal was perhaps rather unfairly castigated for its complexity and was in fact very clever.

But buying 49.9 per cent of Atwoods, the waste handling company, from British Car Auctions, headed by Mr David Wickens, a long standing business associate of Mr Ashcroft, was seen as less clever.

Like the old days Hawley seemed to be issuing shares to buy a minority interest and its share price which had been rising steadily was pushed when the deal was announced last month.

Nevertheless, it may not be enough to save Pritchard.

Foseco Minsep

Summary of Results for year ended 31 December

	1985 £'000	1984 £'000
Sales	£557,967	£479,726
Profit before tax	£35,123	£34,511
Earnings per share	23.8p	23.7p
Dividend per share	9.0p	8.2p

- Record profits from metallurgical chemical and abrasive and diamond product activities. Construction chemical activities constrained by overall reduction in demand.
- Dividend increased by 10% to 9.0p.
- Positive trend on gearing with net borrowings down from 48% to 36% of shareholders' funds.
- Exciting prospects for the expansion of construction chemical activities in the United States.

The summary of results shown above is an abridged version of the audited accounts which have been, and will be, filed with the Registrar of Companies. The Auditors' reports are unqualified.

Copies of the 1985 Annual Report and Accounts may be obtained from The Secretary, Foseco Minsep plc, 285 Long Acre, Nechells, Birmingham B7 5JR

WATERFORD AGAIN RAISE THEIR GLASSES TO A RECORD PROFIT-IR £18.5 MILLION

Waterford Glass Group plc are delighted to announce record pre-tax profits of IR£18.5 million in 1985 - an increase of 27% from IR£14.6 million in 1984. Once again this is largely due to the continuing success of Waterford Crystal and Aynsley China.

Net borrowings were further reduced by 52% to IR£22m compared with IR£45m in 1984 and, with the debt/equity ratio falling from 47% to 27%, we also have a considerably strengthened balance sheet. This has been helped by another sound trading performance, further reductions in crystal inventories and the proceeds from the sale of our 60% interest in Switzer Group.

The 1985 accounts include IR£8.3m extraordinary items mainly arising from our determined efforts to rationalise the Smith Group's operations.

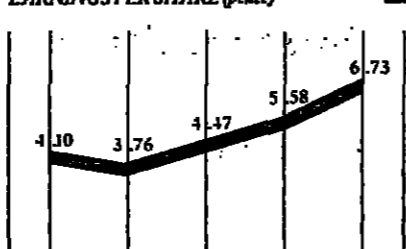
A final dividend of 1.4p net per share, together with an interim dividend of 1.0p represents an increase of 20% over 1984. Waterford Crystal

With the United States still the dominant market, and sales reaching record levels in both Ireland and the UK, Waterford Crystal profits rose from IR£1.6m to IR£14.7m in 1985.

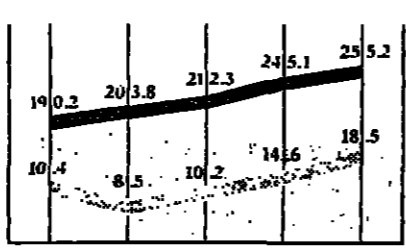
During 1986 our position will be further strengthened by important new developments - the completion of a new crystal and china gallery at Waterford

FINANCIAL HIGHLIGHTS

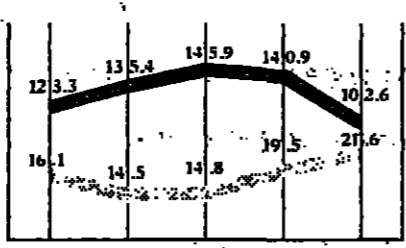
EARNINGS PER SHARE (pence)



SALES PROFITS BEFORE TAX



CAPITAL EMPLOYED PROFIT BEFORE INTEREST AND TAX



costing over IR£1m, and increased Waterford crystal production. This will not only enable us to satisfy tourist demand as well as our existing customers, but also attack new markets.

Aynsley China

Since Waterford took over Aynsley in 1970, profits have multiplied by almost 30 times to reach a new record in 1985. The successful introduction of new Aynsley designs in the US will continue, as will the shop-in-shop concept for crystal and china being extended throughout selected stores in the UK.

Switzer Group

Results incorporate IR£17m pre-tax profit achieved in 1985. Waterford's 60% share of Switzer's after-tax profits was IR£0.4m. At 31st December 1985 Waterford disposed of its interests in this department store group to the House of Fraser who will remain major customers of Waterford Crystal and Aynsley China.

Smith Group

A further loss of IR£1.6m was recorded by this group in 1985. A strategy of concentrating on core Renault distribution business and reducing borrowings is in place.

John Hinde

Pre-tax printing profits remained at IR£500,000 which is unchanged from 1984.

WATERFORD GLASS GROUP plc

For the full 1985 Report & Accounts, please send this coupon to: The Secretary, Waterford Glass Group plc, Killybarry, Waterford, Ireland.

Name: _____
 Address: _____
 Telephone: _____ Date: _____

WORLD ELECTRONICS

Strategies for Tomorrow's Markets
 London, 9 & 10 June 1986

FT FINANCIAL TIMES CONFERENCES
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 Minister House, Arthur Street, London EC4R 9AX
 Alternatively, telephone 01-271 1255 or telex 27347 FTCONF G

Anglo American Coal Corporation Limited

(Incorporated in the Republic of South Africa)

Company Registration Number 01/01469/06
 RESULTS FOR THE YEAR ENDED MARCH 31 1986
 AND DECLARATION OF FINAL DIVIDEND

	1986 R000	1985 R000
Turnover	1 075 424	841 851
Profit before amortisation, depreciation and taxation	491 135	336 834
Deduct:		
Amortisation of mining assets	27 991	20 361
Depreciation of refractory assets	7 342	6 082
Profit before taxation	35 333	26 449
Deduct:		
Taxation—South African normal	162 470	78 440
—Deferred	86 519	68 158
Profit after taxation	248 989	148 598
Deduct: Profit attributable to outside shareholders in subsidiary companies	206 813	163 793
Profit attributable to shareholders of Amcoal	3 279	8 617
Dividends declared:		
No. 125 of 80 cents per share declared November 12 1985	19 552	15 275
No. 126 of 160 cents per share declared May 13 1986	39 104	32 383
Total dividends	58 656	47 658
Number of shares in issue	24 439 890	24 439 890
Earnings per share (cents)	832.9	604.9
Dividends per share (cents)	240.0	195.0
Interim	80.0	62.5
Final	160.0	132.5
Dividend cover	3.47	3.26
Net expenditure on fixed and mining assets	192 355	177 589

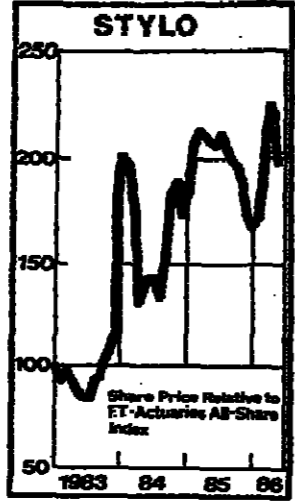
The annual report will be posted to members on or about June 2 1986.
DIVIDEND No. 126
 Dividend No. 126 of 160 cents per share (1986: 122.5 cents per share), being the final dividend for the year ended March 31 1986 has been declared payable on July 4 1986 to this dividend, together with the interim dividend No. 125 of 80 cents per share declared on November 12 1985, makes a total of 240 cents per share (1985: 195 cents per share) for June 15 1986, both days inclusive, and warrants will be posted from May 31 to United Kingdom offices of the transfer secretaries on or about July 3 1986. Registered equivalent on June 2 1986 of the rand value of their dividends, less appropriate taxes, Any such shareholders may, however, elect to be paid in South African currency provided Johannesburg or the United Kingdom on or before May 30 1986. The effective rate of non-resident shareholders' tax is 15 per cent. The dividend is payable subject to conditions which can be inspected at the head and London offices of the company and at the offices of the company's transfer secretaries in Johannesburg and the United Kingdom.

By order of the Board
ANGLO AMERICAN CORPORATION OF SOUTH AFRICA LIMITED
 Secretaries
 Per: A. H. J. Mildenares
 Senior Divisional Secretary
 Registered Office:
 41 Main Street,
 Johannesburg 2001
 London Office:
 40 Holborn Viaduct,
 London EC1A 1JF
 May 12 1986

Handwritten note in Arabic script: حكيمة من الامم

Uncertain climate leaves Stylo £0.3m in the red

Stylo, the footwear retailer controlled by the Ziff family, was badly hit by unseasonal weather in the year ending February 1 1986, and the company plunged into losses in what Mr Arnold Ziff, the chairman, describes as the "most difficult trading year in our history."



At the pre-tax level, the company yesterday reported a £200,000 loss compared with a profit of £2.3m on turnover down £9.15m to £49.53m. The market, which had been expecting a profit in excess of £2.5m, marked shares down 28p at 220p.

However, the company took in £1.66m of the £5.5m profit on the sale of Stylo Penryn as an extraordinary item leaving it £1.25m in the black for the financial year (£1.74m).

The chairman says that the company's balance sheet is exceptionally strong, and that cash from the Penryn sale and the disposal of a number of non-trading properties has been invested on refurbishment and capital investment in the two main trading divisions.

dividend at 4.5p for the year, despite losses per share at 2.05p against comparable earnings of 8.85p.

comment

Shoe shops have always been at the mercy of the elements: a mild winter or late summer can play havoc with stock positions.

Britannia seeks ruling on Maxwell holding

By David Lascelles

BRITANNIA ARROW may ask the Takeover Panel to deem that Mr Robert Maxwell, owner of 16.7 per cent of the investment management group, and MIM, the pension fund company whose investment clients have 13 per cent, are no longer acting in concert.

The expected request follows this week's acquisition by Britannia of MIM for £40m. Mr Maxwell and MIM acquired their interests when they formed an alliance to fight off the hostile takeover bid for Britannia by Guinness.

Mr Maxwell and MIM acquired their interests when they formed an alliance to fight off the hostile takeover bid for Britannia by Guinness. Mr Maxwell and MIM acquired their interests when they formed an alliance to fight off the hostile takeover bid for Britannia by Guinness.

In addition, Britannia's own funds own 4 per cent of its shares, which gives the concert party control of over 33 per cent of the stock. This could put the concert party in the unusual position of having to make an open offer for Britannia's shares if the Takeover Code was strictly applied.

Profit recovery continues at W. Runciman

The recovery at Walter Runciman, has continued with pre-tax profits for 1985 more than trebled from £468,000 to £1.41m. The holding company with interests in shipping, insurance and security engineering, fell into the red in the first half of 1984.

The shares closed at 101p, up 10p. Turnover was £52.23m, against a restated £50.93m, and the earnings per share came out at 15.66p, pre-extraordinary items, against 6.05p. The dividend is unchanged at 5p with the recommended final payment maintained at 2.5p.

The tax charge was £97,000 (£95,000 credit) and minorities last time took £52,000 to leave attributable profits of £1.37m against £531,000.

There was an extraordinary debit of £377,000 (£421,000) relating to the closure of J. W. Levy & Son.

BLUE CIRCLE WEST, a wholly owned subsidiary of Blue Circle, intends to acquire Johnson Stewart Johnson, an Arizona-based ready-mix concrete and aggregate supply company. The consideration will be about US\$24m (£15.8m).

Substantial profit cut expected by Syltone

Syltone, an engineering holding company, has issued a warning that its profits for the year to March 1986 will be "substantially less" than the £1.3m made in the previous year. However, it indicated that last year's dividend of 10p a share will be maintained.

The directors declined to amplify on his statement that attributed the decline to a reduction in sales orders and to problems associated with the introduction of new products. The company says that these have been largely resolved.

The results which have been brought forward from July to June. At the interim stage Syltone's profits before tax were almost trebled to £469,000, compared with £159,000. Profits after tax rose to £295,000, from a loss of £25,000 in the comparative period, due mainly to the lifting of unrealised tax losses overseas.

The group's subsidiaries make pumps and compressors and are based in the UK, US, France, Holland and Italy. The shares closed at 194p yesterday, down 10p.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Table listing board meetings for various companies including Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam.

FUTURE DATES

Table listing future dates for various companies including Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam, Anglo-Siam.

ANNUAL MEETINGS BICC chief wary about oil price fall

Mr William Barlow, the chairman of cables group BICC, told shareholders that the company was beginning to experience delays and hesitation in the energy sector where, following the sharp fall in the oil price, capital expenditure is slowing down.

But he added that in the long term lower energy costs are seen as beneficial to world trade and therefore to the company.

Balfour Beatty had a good intake of orders, particularly in the UK, and BICC Technologies is continuing its trend of improvement. In the cables business at home and overseas the telecommunications market remains firm.

The Australian and New Zealand companies are having a good year, although currency effects have not so far been helpful.

Mr Turner & Newall chairman, Sir Francis Pumb, said trading so far during 1986 had followed the customary pattern, and he was pleased to see some recovery in the US and India. Currency movements in respect of African countries had, to some extent, reversed the unfavourable movements of last year.

As a result of these factors, and continued progress in the UK and the rest of Europe, he expected that 1986 profits would show an improvement.

Mr Davidson Pearce chairman, Mr Christopher Hawes, said that this year the company would have the benefit of new business recently acquired, but some of this is likely to be offset by reductions in the levels of some existing client expenditure. Nevertheless, he was confident on present forecasts of another successful year.

Advertisement for British Island Airways plc. Includes text: "This advertisement is issued in compliance with the requirements of the Council of the Stock Exchange." and "BRITISH ISLAND AIRWAYS plc Registered in England No. 965850".

Table for Granville & Co. Limited showing stock prices and changes for various companies like High Low, Company, Price, Change, etc.

Advertisement for THE TAIPEI FUND. Includes text: "US\$ 25,000 THE TAIPEI FUND (a contractual securities investment trust fund established under and governed by the laws of the Republic of China)".

Large advertisement for Maruzen Company, Limited. Includes logo 'M', text: "Maruzen Company, Limited (Maruzen Kabushiki Kaisha)", "U.S.\$30,000,000", "3 1/2 PER CENT. GUARANTEED NOTES DUE 1991 WITH WARRANTS TO SUBSCRIBE FOR SHARES OF COMMON STOCK OF MARUZEN COMPANY, LIMITED".

Advertisement for THE GUTHRIE CORPORATION. Includes text: "THE GUTHRIE CORPORATION Further Strong Profit Growth", "Year Ended 31st December 1985 1984", "Turnover 332,083 359,467", "Profit before taxation 14,095 11,430", "Profit after taxation 11,842 9,049", "Earnings per share 52.6p 40.9p".

UK COMPANY NEWS

North Sea & General £4.5m in the red

A CHARGE OF £6.7m following a revised asset valuation resulted in North Sea & General Oil Investments reporting pre-tax losses for 1985 of £4.48m against profit of £1.93m. The revaluation was thought necessary after the fall in the oil price since the beginning of the present year.

Turnover improved from £13.14m to £14.37m in the second half, but losses rose to £6.72m.

From a gross profit of £6.32m (£6.81m) after exploration costs were written down of £2.7m, against £3.1m, though this was in line with the group's output in terms of barrels.

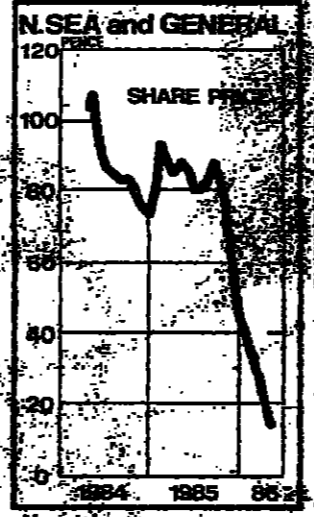
In addition, the financial performance was weakened, the directors say, by the weakening of the dollar against sterling. At the trading level this led to tighter margins as all income is dollar based. Financial income was improved, though by a large simplified gain, the group's borrowings which more than reversed last year's loss.

Administrative costs fell from £694,000 to £341,000. Interest received and similar income rose from £225,000 to £234,000 while interest payable and other charges dropped to £641,000 (£1.03m).

After tax of £541,000 (£1.03m) losses per £1 share are shown as 20.62p (1.79p earnings). The group, which is principally involved in the production of and exploration for oil and gas on the North Sea continental shelf, came to the USM in March 1984. It has not yet paid any dividend.

Group cash flow remained strong over the year, with its operations generating over £8.6m, and the cash reserves increasing by over £1.2m.

An appraisal well on the group's 49/5 gas discovery in the Forth area proved the extension of the gas accumulation. The exploration well 219/27-1 was a dry hole, the directors report.



Leyland purchase causes problems for Wm. Morris

PROBLEMS FOLLOWING the acquisition of Leyland Paint & Wallpapers continued to plague William Morris & Co. Arts planning for the end in 1985.

Mr. Trevor Barker, the chairman, says the problems of 1985 implied that he would be far more severe than anticipated. Corrective action was taken promptly, the problems were overcome and his view of the future remains optimistic.

The group, which manufactures wallpaper and has interests in sculpture casting, reports pre-tax losses of £2.74m compared with profits of £55,000 in 1984. There was a loss of 7.58p per 20p share against earnings of 5.58p, the group's shares are traded on the United Securities Market.

One of the problems which stood in the way of a smooth takeover of the Leyland wallpaper division was a major breakdown in the computer systems which were introduced early in 1985. The faults were completely corrected until this January.

Discussions have commenced against the suppliers and manufacturers of the computer hardware and software, and dam-

ages of £1.68m are sought. All costs have been absorbed in the 1985 figures.

Operating problems were also experienced in servicing the ranges acquired from Leyland, and the knock-on effect on the production of the group's own ranges at Farnley, Co Durham, adversely affected the sales of that division.

Of the current year, Mr. Barker says the group has started profitably in the first quarter of 1986. Its bankers in the meantime, the business of Wallbridge Wallcoverings, a private wholly-owned company, is being purchased at a price of £2.2m and the operation is 2.2m new ordinary shares (approximately 6 per cent of the company's existing issued share capital).

Morris turnover in 1985 was £11.46m against £10.2m, and a net operating loss of £2.98m against profits of £705,000.

Wallpapers, which by the end of the year, the firm was gloomier still with secondary errors, production problems, distribution difficulties, computer malfunction and a management team, fresh from the buy-out, that was just too young to cope. The company claims that it has allowed for every probable and possible loss from Leyland in this set of results and that it can begin 1986 afresh. The City reacted with a bid that it has bought itself out of the doldrums and the share rose by 3p to 22 1/2 yesterday. All in all the Leyland debacle cost William Morris £2m that it can ill afford to lose. The company has acquired with vinyl capacity and an entry to the retail multiples, however, which should increase sales to 7.5m rolls this year producing profits of £1.5m and a prospective rise of 2.3p. Although the balance sheet is in a sorry state, should any or all of its legal claims, pension fund surplus or Government grants come to fruition, the proceeds could reduce the burden of borrowings and help to reconstitute shareholders' funds.

Parkland holds dividend profits fall £786,000

SEVERAL OF THE profits of Parkland Properties are on target at £22,000 and this still means the year reached a record of £22,000. A lower result for profits falling from £24 to £21.2m.

The final dividend is held at 2.2p for an underlying total of £20 per share. The directors have recommended a dividend of 10.5p (8p) for the year.

The directors say the year was a successful one in many respects. The company's investment policy has been sound and the value of the share market value at 145p. They feel the assets are right for the marketing policy and will be put to more profitable use in future.

The directors think the real estate industry has bottomed out. It is expected that share prices will be continuing to rise and the company's prospects and services.

This can only be achieved through close working relationships with the better clothing manufacturers and major retailers in the UK, which is where the company's strength lies. The company's value will always have a significant influence on the share price.

The year's net profit was £7.9m, an increase of 12p, higher at 58p.

The year's net profit consists of rental income of £3.34m (£3.76m); property dealings of £4.71m this time other activities of £1.09m. Income from the year's operations was £23,000 and interest received £93,000 (£107,000).

Progress at Chesterfield Properties

Pre-tax income at Chesterfield Properties, property dealer, developer and investor, rose from £5.44m to £7.2m in 1985 from turnover considerably higher at £15.61m compared with £9.85m. The dividend is raised from 10.5p to 12p net with an increased final of 7.5p against 6.5p. Share earnings per 25p share were up from 25.50p to 25.85p. Net asset value per share at December 31 was 12p, higher at 58p.

The year's net profit consists of rental income of £3.34m (£3.76m); property dealings of £4.71m this time other activities of £1.09m. Income from the year's operations was £23,000 and interest received £93,000 (£107,000).

SKANDINAVISKA ENSKILDA BANKEN

9% Capital Bonds Due 1991
Redemption Date: June 2, 1986

NOTICE IS HEREBY GIVEN that, in accordance with the provisions of Section 4.01 of the Indenture, dated as of December 1, 1976 between Skandinaviska Enskilda Banken, and Citibank, N.A., Trustee, the entire principal amount outstanding of the above captioned Bonds (the "Bonds") will be redeemed at the close of business on June 2, 1986 at a redemption price equal to 101% of their principal amount plus accrued and unpaid interest from December 1, 1985 to June 2, 1986 of \$45.25 for each \$1,000 principal amount of Bonds, for a total redemption payment of \$1,055.25 for such amount of Bonds.

At the close of business on June 2, 1986 the Bonds will become due and payable at the redemption price upon presentation and surrender of the Bonds with all coupons maturing after the redemption date at the office of the Trustee, Citibank, N.A., 111 Wall Street, Fifth Floor, Corporate Trust Services, New York, New York 10043 or at the offices of the paying agents as listed below.

Under the United States federal income tax laws, the payor may be required to withhold 20% of the amount of any payments made within the United States or to an account maintained in the United States to certain Bondholders pursuant to this Notice. In order to avoid such backup withholding, each tendering Bondholder must (i) provide the payor with the correct taxpayer identification number of the holder(s) of the Bonds and indicate that the Bondholder is not subject to backup withholding by completing a Form W-9 or equivalent or (ii) submit satisfactory evidence that such Bondholder is exempt from such backup withholding and reporting requirements. In general, if a Bondholder is an individual, the taxpayer identification number is the Social Security number of such individual. If the payor is not provided with the correct taxpayer identification number, the Bondholder may be subject to a 50% penalty imposed by the Internal Revenue Service. Certain Bondholders (including, among others, all corporations and certain foreign individuals) are not subject to these backup withholding and reporting requirements. In order to satisfy the payor that a foreign individual qualifies as an exempt recipient, such Bondholder must submit a statement, signed under penalties of perjury, attesting to that individual's exempt status.

PAYING AGENTS

- | | | | |
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| Skandinaviska Enskilda Banken
Coupon Department
Kungsträdgårdsgatan 8
S-10640 Stockholm | | | |
| Citibank, N.A.
111 Wall Street
5th Floor-Corporate
Trust Services
New York, New York | Citibank, N.A.
Avenue de Tervuren, 249
B-1150 Brussels | Citibank, N.A.
Herengracht 545/549
Amsterdam | Citibank, N.A.
Neue Mainzer
Strasse 40/42
D-6000 Frankfurt/Main 1 |
| Citibank, N.A.
Citibank House
336 Strand
London WC2R 1HB | Citibank, N.A.
Foro Buonaparte 16
(20121) Milan | Citibank, N.A.
Citicenter
19 Le Parvis
La Defense 7, Paris | Citicorp Investment Bank
(Luxembourg) S.A.
16 Avenue Marie Therese
Luxembourg |
| Kredietbank Luxembourg S.A.
43 Boulevard Royal
PO Box 1108
L-2955 Luxembourg | Union Bank of Switzerland
Bahnhofstrasse 45
CH-8021
Zurich | Swiss Bank Corporation
Gartenstrasse 9
CH-4002
Basle | |

On and after June 2, 1986, interest on the Bonds shall cease to accrue.
May 14, 1986 SKANDINAVISKA ENSKILDA BANKEN

The advertisement is issued in compliance with the requirements of the Council of the Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any shares.

SCHERING AKTIENGESSELLSCHAFT
(Incorporated in the Federal Republic of Germany with limited liability)
Share Capital

122,000 shares of DM 1,000 each	122,000,000
266,000 shares of DM 100 each	26,600,000
2,666,011 shares of DM 50 each	133,400,550
	283,000,550

The Schering Group is a worldwide chemicals and pharmaceuticals concern with an active commitment to research. With its headquarters in Berlin and Bergkamen in the Federal Republic of Germany, the Group comprises 128 domestic and foreign companies. It has five operating divisions: Pharmaceuticals (42 per cent. of consolidated sales in 1985), Agrochemicals (28 per cent.), Industrial Chemicals (17 per cent.), Electroplating (7 per cent.) and Fine Chemicals (6 per cent.).

The Council of the Stock Exchange has granted permission for the whole of the issued share capital of Schering Aktiengesellschaft to be admitted to the Official List. 592,485 new shares of DM 50 each, issued on 20 June 1985 on certificates nos. 2,827,774 to 3,420,258, are entitled to receive half of any dividend paid in respect of 1985 but otherwise rank pari passu with the other shares of DM 50 each. A dividend of DM 12 (exclusive of tax credit) per existing share of DM 50 is proposed in respect of 1985. Details relating to Schering Aktiengesellschaft and the above shares are available in the statistical services of Extel Statistical Services Limited. Copies of the listing particulars may be obtained during usual business hours on any weekday (Saturdays and public holidays excepted) up to and including 30 May 1986 from:

S. G. Warburg & Co. Ltd. 33 King William Street London EC4R 9AS	Deutsche Bank Capital Markets Limited 150 Leadenhall Street London EC3V 4RJ
Morgan Stanley International P.O. Box 132 Commercial Union Building 1 Undershaft Leadenhall Street London EC3P 3AB	Company Announcements Office The Stock Exchange Throgmorton Street London EC2P 2ET (until 16 May 1986 only)
Rowe & Pitman Ltd. 1 Finsbury Avenue London EC4A 4DA	

14 May 1986

USM placing values Clarke Hooper at £9.3m
By Alice Rawsthorn

The sales of the USM, following the USM through a placing of £9.3m, at 24.4 per cent of its ordinary shares at 130p each, in an issue sponsored by stockholders, Capel Curve, Myer, Station Clarke and Hooper, is expected to go to the company's capitalisation at £9.3m.

The company's activities concentrate on developing strategic sales promotion, and marketing campaigns for clients which include Fine Fare, Guinness, Heinz, Sony and Westfield.

It expects to produce pre-tax profits of £226,000 on turnover of £7.35m in its last financial year to April 30. Part of the proceeds of the placing, £4,000,000, will be ploughed into new business development and, in the longer term, into acquisitions within the marketing services sector.

Dealings will commence next Tuesday.

A warning to all company directors

Annual returns for 1985 which have not reached the Registrar of Companies are now overdue and must be filed immediately with the £20 fee.

Any accounts for a financial year ending 30 June 1985 or earlier are also overdue and must be filed immediately.

Failure to file returns or accounts is a criminal offence for which individual directors are liable to prosecution (in the last year there has been a 40% increase in prosecutions).

Convictions are now being notified to local papers in the areas where the defaulting directors live.

COMPANIES REGISTRATION OFFICE
Companies House, Crown Way, Mandy,
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شركة التأمين



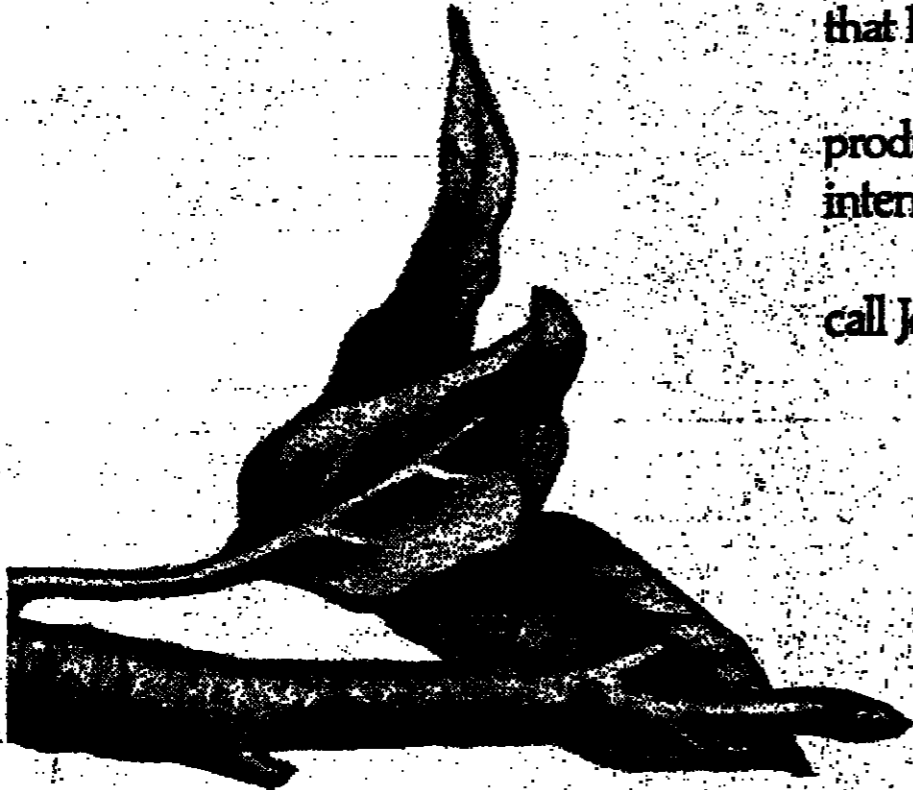
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FT LAW REPORTS

Dispute over control panel in Windsor Castle's boiler

SAUTER AUTOMATION LTD. v. H. C. GOODMAN (MECHANICAL SERVICES) LTD. AND ANOTHER

Chancery Division: Mr Justice Mervyn Davies; May 9 1986

INCORPORATION OF THE terms and conditions of a building contract into a sub-contract...

Mr Justice Mervyn Davies said that on June 10 1985, Sauter submitted a quotation to Goodman for boiler plant replacement works at Windsor Castle.

When accepting Goodman's tender the PSA approved the use of Sauter as sub-contractor to supply "all new controls".

In those circumstances Sauter claimed a declaration that it still owned the equipment, and sought an interlocutory order to stop disposal of it pending trial, or to set aside any pro-

ceeds of sale of the equipment by Goodman to PSA.

Goodman accepted the tender on June 10 on "terms and conditions in accordance with main contract GC/Works/1, edition 2 plus amendment No 4 (see form of contract attached)".

The GC/Works/1 conditions had no clause on the lines of condition 7. It was said for Goodman that even if the Sauter conditions were incorporated there was no incorporation of condition 7 because there could only be incorporation of those conditions which were not inconsistent with the main contract.

The words "terms and conditions in accordance with main contract GC/Works/1 plus amendment No 4 (see form of contract attached)" in the Goodman order plainly invited Sauter to insert that the "order" was an offer to contract on the terms and conditions mentioned, not on Sauter terms and conditions.

What was offered was a sub-contract consistent with the terms of the main contract. There should be no conflict between the main contract and the sub-contract.

Goodman was making a counter-offer which killed the Sauter offer. Sauter accepted the counter-offer by proceeding to execute the Goodman order.

Accordingly, there was no incorporation of condition 7 or any other Sauter condition.

Even considering the matter on the footing that both sets of

conditions were incorporated with GC conditions prevailing in case of inconsistency, clause 7 could not have any operation. Sauter knew of condition 30(2) (a) of GC/Works/1, or had an opportunity of knowing it from when it received the Goodman order, the order expressly referred to the GC conditions.

Thus Sauter must be taken to have known that Goodman was under an obligation to the PSA to vest in itself such materials as Sauter delivered to the site.

Goodman did not expressly exact from Sauter such a provision as was mentioned in 30(2)(a). Nevertheless, Sauter must be taken to have known that PSA and Goodman desired sub-contractors to vest in Goodman on site.

In that situation condition 7 could have no operation, given that GC conditions prevailed over Sauter conditions.

A further consideration was that condition 3(1) of the GC contract nullified Sauter condition 7.

Condition 3(1) read "... anything ... brought on the site in connection with the contract and which are owned by the contractor ... shall become the property and vest in the Authority ..."

It was said for Goodman that condition 7 was a term subsisting between Sauter and Goodman. On that footing Sauter condition 7 could not stand along general condition 3(1).

Mr Collins, for Sauter, conceded that as the equipment had been incorporated into the boiler system it had acceded to the reality so that on any footing Sauter condition 7 could not operate to retain title for Sauter, it being that in the event of the liquidator receiving any money from PSA, Sauter ought to be entitled to appropriate out of the money such sums as could be identified as having been paid for the equipment.

If for present purposes it was assumed that condition 7 applied and that Mr Collins's submission as to "sums received" were sound, Sauter should still not be given relief. The position at present is too uncertain. An order could be contemplated only if there was some prospect of the liquidator receiving from the PSA money which could reasonably be regarded as proceeds of sale of the equipment.

It was premature to consider the character of any money he might receive when the circumstances in which payment might be made were unknown.

The motion was dismissed.

For Sauter: MG Collins (Bristol, Cooke & Carmichael).

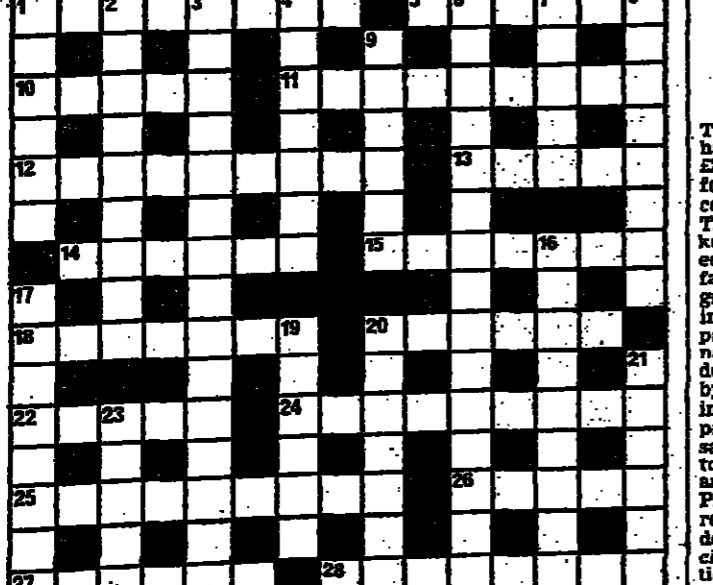
For Goodman and the liquidator: Richard Sheldon (Wm F. Prior & Co).

By RACHEL DAVIS, Barrister

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Alford Unit Tr. Mgrs., and others, with columns for Name, No. of Shares, and Price.

F.T. CROSSWORD PUZZLE No. 6,021



- ACROSS
1 Knaeve, perhaps, to confront Denry Machin? (4-4)
5 Vent-peg turned to pigs (6)
10 Perfect voice? (5)
11 Clue women solved is rejected (9)
12 Old sling? Ay, there's the rub, etc.—outrageous! (9)
13 Bar of the bar? (5)
14 Getting touchdown around goal is stylish (6)
15 Manipulates titles (7)
16 A Ravel piano composition can be a time-consuming affair (7)
17 This shoe has a black heel (6)
18 Regretting collapse by gang-land (5)
19 Deep cut more dated as an Oval feature (9)
20 Fair lady carrying a gun for game (9)
21 Euclid's fifth proposition is perfect in conception (5)
22 Consumers of apples, say? (6)
23 Best government advocates? (8)
DOWN
1 Geologists' errors (6)
2 See herald act oddly here in Coventry, say (9)
3 Latin-derived name for Chichester (15)

CONTRACTS

£24m Mauritius airport work for Plessey

The Government of Mauritius has awarded a contract worth £24m to PLESSEY AIRPORTS for the redevelopment of the country's international airport.

The civil engineering work will involve construction of new aircraft movement areas, including taxiways and aircraft parking apron. The development will require demolition of existing facilities, construction of several buildings, provision of airside roads, service roads and car parks and construction of surface water drainage, water supply and sewage disposal systems.

Table listing various contracts and projects, including details on location, value, and contractor.

AUTHORISED UNIT TRUSTS & INSURANCES

Main table listing various financial products, companies, and their details. Includes columns for company names, addresses, and financial data.

INSURANCES

Table listing insurance companies and their details, including names, addresses, and contact information.

Handwritten signature or stamp at the bottom of the page.

Handwritten scribble at the top of the page.

INSURANCE, OVERSEAS & MONEY FUNDS

Table listing various insurance and overseas funds with columns for fund name, company, and performance metrics.

Table listing insurance and overseas funds, including entries like 'British Overseas Assurance Group' and 'Hellenic Overseas Assurance Group'.

Table listing money funds, including entries like 'MNI (Europe) Limited' and 'MNI (Japan) Limited'.

Table listing money funds, including entries like 'Schroder Money Services (Jersey) Ltd' and 'J. Henry Schroder Wagg & Co Ltd'.

OFFSHORE AND OVERSEAS

Table listing offshore and overseas funds, including entries like 'Azzul Investment Fund SA' and 'Aly Investissements'.

TRADITIONAL OPTIONS

Table listing traditional options, including entries like '3-month call rates' and 'Liberal'.

Money Market

Table listing money market accounts, including entries like 'The Charities Deposit Fund' and 'The Money Market Trust'.

Money Market Bank Accounts

Table listing money market bank accounts, including entries like 'Adam & Co. Inc.' and 'Aiken Name'.

Notes and additional information at the bottom of the page, including 'NOTES' and 'TRADITIONAL OPTIONS'.

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar above day's lows

The dollar recovered from the day's lows yesterday, following comments by Mr Paul Volcker, US Federal Reserve chairman, that he was unhappy with the dollar's fall to record levels over the past week. In addition testimony by Congress by Mr James Baker, US Treasury Secretary, was less bullish than previously expected.

Earlier in the day the dollar had slipped away from lows touched on Monday for fear of provoking central bank intervention. There was little incentive to move before Mr Baker's testimony although comments by Mr Volcker tended to steal the limelight. However outside the apparent battle of words, US retail sales rose a disappointing 0.5 per cent after cent. The authorities desire any ground current levels but there will ultimately have to be some justification, manifested through an improved economic performance. So far there is little sign of this.

The dollar closed at DM 2.1960 up from DM 2.1740 on Monday and a low of DM 2.1655. Against the yen it improved to ¥162.80 from ¥162.50. The D-mark advanced to its best level against the dollar in six weeks.

£ IN NEW YORK

Table with columns: May 13, Close, Prev. Close. Rows for 1 month, 3 months, 6 months, 12 months.

STERLING - Trading range against the dollar in 1986 is 1.5555 to 1.5770. April average 1.4888. Exchange rate index 76.1 against 76.0 at the opening and Monday's close. The six months ago figure was 79.5.

Trading was confined to a fairly narrow range in Tokyo yesterday. While the dollar remained weak, there was no enthusiasm to push it lower without some fresh impetus to overcome fears about central bank support for the dollar.

The D-mark advanced to its best level against the dollar in six weeks. The D-mark recovered to ¥74.15 from ¥73.75.

JAPANESE YEN - Trading range against the dollar in 1986 is 222.70 to 226.00. April average 215.05. Exchange rate index 229.7 against 228.5 six months ago.

Trading was confined to a fairly narrow range in Tokyo yesterday. While the dollar remained weak, there was no enthusiasm to push it lower without some fresh impetus to overcome fears about central bank support for the dollar.

The D-mark advanced to its best level against the dollar in six weeks. The D-mark recovered to ¥74.15 from ¥73.75.

FINANCIAL FUTURES

Record volume

Trading was very active on the London International Financial Futures Exchange yesterday. Total volume in futures and options trading was a record 48,113 a rise of 7.3 per cent from the previous record of 45,019 on April 17.

Table with columns: Strike, Call, Put, Last, etc. Rows for Liffe US Treasury Bond Futures Options, Liffe US Treasury Bond Futures Options, Liffe US Treasury Bond Futures Options.

April US retail sales. The fall in March retail sales was also revised down to 0.9 per cent from 0.8 per cent.

The recovery continued after Mr James Baker, US Treasury Secretary, in his testimony before Congress, said he saw no difficulty in attracting foreign investors to the US securities market. After falling to a low of 95-15 June bonds closed at 96-28, compared with 97-12 previously.

Table with columns: Strike, Call, Put, Last, etc. Rows for Liffe US Treasury Bond Futures Options, Liffe US Treasury Bond Futures Options, Liffe US Treasury Bond Futures Options.

POUND SPOT - FORWARD AGAINST POUND

Table with columns: May 13, Day's spread, Close, One month, % Three months, % Six months. Rows for US, Canada, Netherlands, Belgium, Ireland, W. Ger., Denmark, Italy, France, Sweden, Norway, Austria, Switzerland.

DOLLAR SPOT - FORWARD AGAINST DOLLAR

Table with columns: May 13, Day's spread, Close, One month, % Three months, % Six months. Rows for UK, Ireland, Netherlands, Denmark, W. Ger., Portugal, Italy, Norway, Sweden, Japan, Switzerland.

EXCHANGE CROSS RATES

Table with columns: May 13, 2, 3, 6, 12, 18, 24, 30, 36, 42, 48, 54, 60, 66, 72, 78, 84, 90, 96, 102, 108, 114, 120, 126, 132, 138, 144, 150, 156, 162, 168, 174, 180, 186, 192, 198, 204, 210, 216, 222, 228, 234, 240, 246, 252, 258, 264, 270, 276, 282, 288, 294, 300.

EURO-CURRENCY INTEREST RATES

Table with columns: May 13, Short term, 3 months, 6 months, 12 months, 18 months, 24 months, 30 months, 36 months, 42 months, 48 months, 54 months, 60 months, 66 months, 72 months, 78 months, 84 months, 90 months, 96 months, 102 months, 108 months, 114 months, 120 months, 126 months, 132 months, 138 months, 144 months, 150 months, 156 months, 162 months, 168 months, 174 months, 180 months, 186 months, 192 months, 198 months, 204 months, 210 months, 216 months, 222 months, 228 months, 234 months, 240 months, 246 months, 252 months, 258 months, 264 months, 270 months, 276 months, 282 months, 288 months, 294 months, 300 months.

MONEY MARKETS

London rates continue to ease

Interest rates fell on the London money market yesterday, as hopes grew of a cut in clearing bank base rates. Dealers suggested that the cheap level of overnight money, which closed at 4 per cent yesterday, had fed through to period rates. Conditions were comfortable yesterday, and the small forecast shortage was not fully taken out by the Bank of England. This may have been because the shortage moved outside the houses court after the houses court picked up relatively cheap money early on, rather than risk the possibility of rates rising later in the day. The attractive level of overnight money also meant the discount houses preferred to borrow rather than sell bills. Speculation about lower base rates may have also made the houses reluctant to sell paper, at present intervention rates, although dealers were cautious about suggesting a date for any cut in interest rates.

CURRENCY MOVEMENTS

Table with columns: May 13, Bank of England, Morgan Guaranty, % Change. Rows for Sterling, US dollar, Canadian dollar, Australian dollar, Swiss franc, Deutsche mark, Japanese yen, French franc, Italian lira, Hong Kong dollar, New Zealand dollar, Singapore dollar, Taiwan dollar, South African rand, British pound, US dollar, Canadian dollar, Australian dollar, Swiss franc, Deutsche mark, Japanese yen, French franc, Italian lira, Hong Kong dollar, New Zealand dollar, Singapore dollar, Taiwan dollar, South African rand.

CURRENCY RATES

Table with columns: May 13, Bank of England, Morgan Guaranty, % Change. Rows for Sterling, US dollar, Canadian dollar, Australian dollar, Swiss franc, Deutsche mark, Japanese yen, French franc, Italian lira, Hong Kong dollar, New Zealand dollar, Singapore dollar, Taiwan dollar, South African rand, British pound, US dollar, Canadian dollar, Australian dollar, Swiss franc, Deutsche mark, Japanese yen, French franc, Italian lira, Hong Kong dollar, New Zealand dollar, Singapore dollar, Taiwan dollar, South African rand.

OTHER CURRENCIES

Table with columns: May 13, % Change. Rows for Argentina, Brazil, Finland, Hong Kong, Kuwait, Luxembourg, Malaysia, New Zealand, Singapore, South Africa, Taiwan, Thailand, USA, West Germany, Japan, South Korea, Hong Kong, Singapore, Taiwan, Thailand, USA, West Germany, Japan, South Korea.

EMC EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency, % change, % change adjusted for divergence, Divergence. Rows for Belgium, Denmark, French franc, German mark, Dutch guilder, Italian lira, Luxembourg, Netherlands, Portugal, Spanish peseta, Swiss franc, UK sterling.

FT LONDON INTERBANK FIXING

Table with columns: Three months US dollars, Six months US dollars, Bid, Offer. Rows for Three months US dollars, Six months US dollars.

LONDON MONEY RATES

Table with columns: May 13, Over night, 7 days notice, 1 month, 3 months, 6 months, 12 months, 18 months, 24 months, 30 months, 36 months, 42 months, 48 months, 54 months, 60 months, 66 months, 72 months, 78 months, 84 months, 90 months, 96 months, 102 months, 108 months, 114 months, 120 months, 126 months, 132 months, 138 months, 144 months, 150 months, 156 months, 162 months, 168 months, 174 months, 180 months, 186 months, 192 months, 198 months, 204 months, 210 months, 216 months, 222 months, 228 months, 234 months, 240 months, 246 months, 252 months, 258 months, 264 months, 270 months, 276 months, 282 months, 288 months, 294 months, 300 months.

MONEY RATES

Table with columns: May 13, One month, Two months, Three months, Six months, 12 months, Lombard. Rows for Frankfurt, Paris, Zurich, Amsterdam, Tokyo, Milan, Brussels, Dublin.

TRANSAMERICA CORPORATION

US Dollars 30,000,000. Floating Rate Notes Due 1990 (Coupon No. 3). Pursuant to notice conditions, notice is hereby given that for the interest period from 13th May 1986 to 13th November 1986 an interest rate of 6 1/2 per cent per annum will apply.

Art Galleries

FRANK ABRAY WILSON, portrait painter, 3 May 5, June, WARWICK ARTS TRUST, 25 Warwick Square, St. George's Drive, London SW11, Tel: 01-834 7858, Open Wed.-Sat., 10.5. Admission Free.

CHICAGO

Table with columns: May 13, Close, High, Low, Prev. Rows for US Treasury Bonds (CBT) 5%, US Treasury Bonds (CBT) 10%, US Treasury Bonds (CBT) 15%, US Treasury Bonds (CBT) 20%, US Treasury Bonds (CBT) 25%, US Treasury Bonds (CBT) 30%, US Treasury Bonds (CBT) 35%, US Treasury Bonds (CBT) 40%, US Treasury Bonds (CBT) 45%, US Treasury Bonds (CBT) 50%, US Treasury Bonds (CBT) 55%, US Treasury Bonds (CBT) 60%, US Treasury Bonds (CBT) 65%, US Treasury Bonds (CBT) 70%, US Treasury Bonds (CBT) 75%, US Treasury Bonds (CBT) 80%, US Treasury Bonds (CBT) 85%, US Treasury Bonds (CBT) 90%, US Treasury Bonds (CBT) 95%, US Treasury Bonds (CBT) 100%.

STERLING INDEX

Table with columns: May 13, Previous. Rows for 8.30 am, 9.00 am, 10.00 am, 11.00 am, Noon, 1.00 pm, 2.00 pm, 3.00 pm, 4.00 pm.

NEW GOALS FOR QUASI-BANKING

VENICE May, 15-16-17, 1986 Cini Foundation

VENICE

May, 15-16-17, 1986 Cini Foundation

VENICE

May, 15-16-17, 1986 Cini Foundation

100% British! Deep stamped 7" high copper badge in multi-colour finest vitreous enamel, designed and produced for the Britannia Municipal Chassis by Manhattan-Windsor. Quality PROMOTIONAL BADGES. Manufactured by Manhattan-Windsor. STWARD ST., BIRMINGHAM, B15 7AF. England. Tel: 021-253 3333. MANHATTAN WINDSOR. USA Address: Manhattan-Windsor PO Box 92791 Milwaukee, WI 53202. Contractor to the Government.

Now offering CBOT BOND FUTURES & FUTURES OPTIONS. Also Futures and Options on COMEX-GOLD & SILVER. REPUBLIC CLEARING CORPORATION. 452 Fifth Avenue, N.Y. 10018. An Affiliate of Republic National Bank of New York. Art Galleries. FRANK ABRAY WILSON, portrait painter, 3 May 5, June, WARWICK ARTS TRUST, 25 Warwick Square, St. George's Drive, London SW11, Tel: 01-834 7858, Open Wed.-Sat., 10.5. Admission Free.

NEW GOALS FOR QUASI-BANKING. VENICE May, 15-16-17, 1986 Cini Foundation. A large graphic of a pound sterling symbol is featured in the background.

BRITISH FUNDS

Table of British Funds with columns for Name, Price, Dividend, and Yield. Includes sections for 'Shorts (Lives up to Five Years)', 'Five to Fifteen Years', and 'Over Fifteen Years'.

AMERICANS—Cont.

Table of American Stocks with columns for Name, Price, Dividend, and Yield. Includes sections for 'CANADIANS' and 'BANKS, HP & LEASING'.

LONDON SHARE SERVICE

BUILDING, TIMBER, ROADS—Cont.

Table of Building, Timber, and Roads stocks with columns for Name, Price, Dividend, and Yield.

DRAPERY & STORES—Cont.

Table of Drapery and Stores stocks with columns for Name, Price, Dividend, and Yield.

CHEMICALS, PLASTICS

Table of Chemicals and Plastics stocks with columns for Name, Price, Dividend, and Yield.

DRAPERY AND STORES

Table of Drapery and Stores stocks with columns for Name, Price, Dividend, and Yield.

ENGINEERING—Continued

Table of Engineering stocks with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS—Continued

Table of Industrial stocks with columns for Name, Price, Dividend, and Yield.

FOOD, GROCERIES, ETC.

Table of Food, Groceries, and other stocks with columns for Name, Price, Dividend, and Yield.

HOTELS AND CATERERS

Table of Hotels and Caterers stocks with columns for Name, Price, Dividend, and Yield.

ENGINEERING

Table of Engineering stocks with columns for Name, Price, Dividend, and Yield.

INDUSTRIALS (Miscel.)

Table of Miscellaneous Industrial stocks with columns for Name, Price, Dividend, and Yield.

Undated

Table of undated stocks with columns for Name, Price, Dividend, and Yield.

Index-Linked

Table of Index-linked stocks with columns for Name, Price, Dividend, and Yield.

INT. BANK AND O'SEAS GOVT STERLING ISSUES

Table of International Bank and Overseas Government Sterling issues with columns for Name, Price, Dividend, and Yield.

CORPORATION LOANS

Table of Corporation Loans with columns for Name, Price, Dividend, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table of Commonwealth and African Loans with columns for Name, Price, Dividend, and Yield.

LOANS

Table of Loans with columns for Name, Price, Dividend, and Yield.

Public Board and Ind.

Table of Public Board and Industrial stocks with columns for Name, Price, Dividend, and Yield.

Financial

Table of Financial stocks with columns for Name, Price, Dividend, and Yield.

FOREIGN BONDS & RAIS

Table of Foreign Bonds and Rais with columns for Name, Price, Dividend, and Yield.

AMERICANS

Table of American stocks with columns for Name, Price, Dividend, and Yield.

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BUILDING, TIMBER, ROADS

Table of Building, Timber, and Roads stocks with columns for Name, Price, Dividend, and Yield.

DRAPERY & STORES

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INDUSTRIALS (Miscel.)

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INDUSTRIALS (Miscel.)

Table of Miscellaneous Industrial stocks with columns for Name, Price, Dividend, and Yield.

Handwritten scribble at the bottom of the page.

INDUSTRIALS—Continued

Table of industrial stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

PROPERTY—Continued

Table of property stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

FINANCE, LAND—Cont.

Table of finance and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

MINES—Continued

Table of mine stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

INSURANCE

Table of insurance stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

PROPERTY

Table of property stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

INVESTMENT TRUSTS

Table of investment trusts including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

FINANCE, LAND

Table of finance and land stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

MINES

Table of mine stocks including companies like Anglo-Siam, Anglo-Siam, Anglo-Siam, etc. with columns for stock price, price change, and other financial metrics.

Notes section containing various financial notices, company announcements, and market commentary.

Regional and Irish stocks section listing specific companies and their stock prices.

Recent issues and rights section listing new stock offerings and rights issues.

LONDON STOCK EXCHANGE

MARKET REPORT

Account Dealing Dates
Optima
First Declared Last Account Dealings Dates

Equity markets took on a distinctly better appearance yesterday. Blue chip industrial staged a positive rally...

Building shares revived, while the Engineering sector, the subject of a spate of bids over the week-end...

Government stocks revived strongly after an initial setback. Reflecting the overnight fall in the US bond market...

Commercial Union rose 6 to 328p on buying in anticipation of today's first-quarter figures.

Business in leading Breweries centred on Allied-Lyons, but others to display double-figure rises included Watford A...

Takeover news boosts equity sectors
Gilts dip and rally

FINANCIAL TIMES STOCK INDICES

Table with columns for Stock Index, May 13, May 12, May 11, May 10, May 9, May 8, Year, 1986. Includes Government Secs, Fixed Interest, Ordinary, Gold Mines, etc.

HIGHS AND LOWS

Table with columns for Index, High, Low, Daily Change, % Change, 12, 9. Includes Govt. Secs, Fixed Int, Ordinary, Gold Mines.

SE ACTIVITY

Table with columns for Index, 12, 9. Includes Govt. Secs, Fixed Int, Ordinary, Gold Mines.

670p. In response to stockbroker James Capel's recommendation BSR, having reacted the previous day to Amstrad's denial of any intention to launch a bid for the company...

Takeover speculation was rife in the Engineering sector. Dealings in D. F. Bevan were resumed following details of the agreed bid for Wm Watson...

Grand Metropolitan touched 413p prior to closing 7 dearer on balance at 407p; the interim figures are due tomorrow.

Pentland revive
Pentland Industries returned to prominence in miscellaneous industries, jumping 63 to a new peak of 756p on a takeover bid...

gains of 22 and 35 respectively were seen in Longdon Industrial 227p, and Bestwood, 500p. European Ferries rallied 10 to 143p and Cagamas China Clays improved 7 to 355p...

WSL continued to attract considerable interest on talk of a broker's circular and touched 190p before closing 9 up at 190p...

Advertising agencies and related issues again attracted a fair measure of attention. Saatchi and Saatchi advanced 10 to 740p...

Properties attracted scattered support. MEPC hardened a couple of pence to 342p and British Land, 540p...

Burmah sharply lower
Recently-bought Burmah Oil came under international pressure and dropped 22 to 355p...

Buyers also returned for Leanne...

Buyers also returned for Leanne, finally 11 dearer at 261p amid strong US and Traded Option business. In contrast, Peter Kemsley and Millbourne encountered sporadic profit-taking...

South African Golds lost further ground, upset by the earlier trend in the bullion price and a withdrawal of the recent support for the sector from South African operators...

Woolworth firm
Leading Retailers took Monday's rally a stage further. Woolworth advanced on a renewed suggestion of an imminent increased offer from Dixons...

Otherwise idle Shoes and Leather counters showed Style 18 cheaper at 220p, after 20p, demand continued to be tepid...

CU improve
Commercial Union rose 6 to 328p on buying in anticipation of today's first-quarter figures. Royals, meanwhile, which report third-quarter results tomorrow, advanced 18 to 948p...

RECENT ISSUES

Table with columns for Issue Price, 1986, Stock, etc. Includes various equity issues.

FIXED INTEREST STOCKS

Table with columns for Issue Price, 1986, Stock, etc. Includes various fixed interest securities.

RIGHTS OFFERS

Table with columns for Issue Price, 1986, Stock, etc. Includes various rights offers.

TRADITIONAL OPTIONS

Table with columns for Issue Price, 1986, Stock, etc. Includes various traditional options.

RISES AND FALLS YESTERDAY

Table with columns for Rises, Falls, Same. Includes various market indices.

NEW HIGHS AND LOWS FOR 1986

Table with columns for New Highs, New Lows. Includes various market indices.

LONDON TRADED OPTIONS

Table with columns for Option, May, June, July, Aug, Sept, Dec, Jan, Feb, Mar, Apr, May, June, July, Aug, Sept, Dec. Includes various options.

FT-ACTUARIES SHARE INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

Table with columns for EQUITY GROUPS & SUB-SECTIONS, Tues May 13 1986, Index, Day's Change, etc. Includes various equity groups.

FIXED INTEREST

Table with columns for PRICE INDICES, Tues May 13, Day's Change, etc. Includes various fixed interest indices.

YESTERDAY'S ACTIVE STOCKS

Table with columns for Stock, No. of Mon. changes, Day's change. Includes various active stocks.

MONDAY'S ACTIVE STOCKS

Table with columns for Stock, No. of Mon. changes, Day's change. Includes various active stocks.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol., May, Last, Aug., Last, Nov., Last, Stock. Includes various European options.

TOTAL VOLUME IN CONTRACTS: 41,435. A=Ask B=Bid C=Call P=Put

* Fluctuating. Highs and lows record, base dates, values and constituent changes are published in Saturday Edition, page A. New by post 20p.

WORLD STOCK MARKETS

Handwritten Arabic text: كذا في الجدل

AUSTRIA

Table of Austrian stock prices including Creditanstalt, Oesterreichische, and others.

GERMANY

Table of German stock prices including BASF, Bayer, and others.

NETHERLANDS

Table of Dutch stock prices including Akzo, and others.

FRANCE

Table of French stock prices including Air Liquide, and others.

NORWAY

Table of Norwegian stock prices including Bergens Bank, and others.

SPAIN

Table of Spanish stock prices including Banco de España, and others.

SWEDEN

Table of Swedish stock prices including ASEA, and others.

ITALY

Table of Italian stock prices including Banca Comitale, and others.

SWITZERLAND

Table of Swiss stock prices including ABB, and others.

AUSTRALIA (continued)

Table of Australian stock prices including BHP, and others.

HONG KONG

Table of Hong Kong stock prices including Bank East Asia, and others.

JAPAN

Table of Japanese stock prices including Dai Nippon, and others.

JAPAN (continued)

Table of Japanese stock prices including Dai Nippon, and others.

SINGAPORE

Table of Singapore stock prices including Boustead, and others.

SOUTH AFRICA

Table of South African stock prices including Anglo, and others.

CANADA

TORONTO

Table of Canadian stock prices including Alcan, and others.

MONTREAL

Table of Montreal stock prices including Bank Montreal, and others.

INDICES

Table of various stock indices including NYSE, FTSE, and others.

NOTES - Prices on this page are quoted on the individual exchanges and are listed prices. Dealings suspended, etc. as indicated.

OVER-THE-COUNTER

Nasdaq national market, 2:30pm prices

Table of over-the-counter stock prices including AMD, and others.

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LONDON Chief price changes (in pence unless otherwise indicated). Includes sections for RISES, FALLS, and other market movements.

For an increasing number of decision-makers world-wide, the best possible start to the business day is the Financial Times. Includes an advertisement for BRUSSELS and a picture of a building.

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Prices at 3pm, May 13

Main table of stock prices with columns for stock name, price, and change. Includes sub-sections for 'D D D', 'C C C', 'H H H', and 'M M M'.

Continued on Page 49

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices listing various stocks with columns for Stock, Price, Change, and Volume. Includes sub-sections like 'Continued from Page 48' and 'Over-the-Counter'.

Handwritten scribble at the top of the NYSE section.

AMEX COMPOSITE PRICES

Prices at 3pm, May 13

Table of AMEX Composite Prices listing various stocks with columns for Stock, Price, Change, and Volume.

OVER-THE-COUNTER

Nasdaq national market, 2.30pm prices

Table of Over-the-Counter prices listing various stocks with columns for Stock, Price, Change, and Volume.

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